

# Innovation Loans Future Economy Round 14 Applicant Briefing Webinar

19th March 2024



WINNER INNOVATIVE PRODUCT OF THE YEAR





- The briefing will be recorded and available to refer to through the IFS date page
- Recordings of this webinar, a webinar on project application advice and a webinar focused on completing the business and financial submission, together with further resources, are available on the Innovate UK KTN website: <u>https://iuk.ktn-uk.org/programme/innovationloans-future-economy/resources/</u>
- PDFs of the presentation will also be available on request
- For more information on the competition process, please go to: <u>Competition briefing:</u> <u>applicant information - YouTube</u>

# Welcome and Introductions

Bruce Colley – Senior Investment Specialist

Andrew Wade - Head of Credit

Pamela Bal – Senior Credit Specialist

Laura McCartney – Competitions Manager





# Innovate UK

- We are the UK's innovation agency
- We support business-led innovation in all sectors, technologies and UK regions
- A key delivery body of the Government's Innovation Strategy

# **Our Mission**

To help UK businesses grow through the development and commercialisation of new products, processes, and services, supported by an outstanding innovation ecosystem that is agile, inclusive, and easy to navigate.





# Agenda: Innovation Loans applicant briefing

- What are innovation loans?
- How do we decide who to lend to?
- Our credit evaluation process and approach
- Q&A (1)
- How to complete your application
  - IFS account set up
  - Business and financial information
  - Business financial spreadsheet
  - Project Proposal and Project Costs
- Eligibility considerations
- Additional Support
- Q&A (2)





## **Key dates for Round 14**

Timeline	Dates
Competition Open	7 <sup>th</sup> March 2024
Applicant Briefing Webinar	19 <sup>th</sup> March 2024
Good Application Guide Workshop (Answering the Assessors Prayer)	Please view a recording at <a href="https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/">https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/</a>
	Or read the Guide at <u>Good Application Guide - Innovate UK</u> Business Connect (ktn-uk.org)
How to Complete the Financial Submission Workshop	Please view a recording at <a href="https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/">https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/</a>
Financial Submission 'Deep Dive' Workshops – Register to attend one workshop	Workshop 1: Tuesday 26th March 3.00pm – 4.30pm Workshop 2: Thursday 28 <sup>th</sup> March 10.00am – 11.30am Workshop 3: Tuesday 2 <sup>nd</sup> April 2.00pm – 3.30pm
Submission Deadline	1 <sup>st</sup> May 2024 (11am)
Initial notification to applicants	14 <sup>th</sup> June 2024
Decision Notification following full Credit Analysis	July 2024
Expected project start	1 <sup>st</sup> September 2024



# What are Innovation Loans?





## **Innovation Loans**

Helping businesses to access funding at all stages of innovation

- Late stage R&D
- Clear route to commercial success
- Innovative and growth orientated





WINNER INNOVATIVE PRODUCT OF THE YEAR

7.4% 7 Years % **Below-market** Flexible & Single SME Up to 100% of Patient Interest rate **Applicants** Eligible Partial deferral during Up to 7 years Availability, **Project Costs** project period **Extension and Repayment Security Covenants** Loan size Debenture Liquidity ratio of 1.1X throughout loan £100k to £2m Debt Service Coverage Ratio of 1.2X throughout repayment period No personal guarantees

'Scaling' rather than 'starting'

£150m programme over 3 years

Credit Constrained

# **Innovation Loan Structure**

Availability Period

Quarterly loan drawdowns in advance

Interest payable quarterly in arrears on amount borrowed

3.7% payable and 3.7% deferred to repayment period

Project monitoring by Monitoring Service Provider and Portfolio Team

Up to 3 years

**R&D** Activity

Commercialisation Activity No further drawdowns

permitted

- Ends on earlier of agreed
- date or first commercial sale from results of project
- Interest payable quarterly in arrears on amount borrowed
- 3.7% payable and 3.7% deferred to repayment period
- Project monitoring by Monitoring Service Provider and Portfolio Team
- Up to 2 years

Repayment of Capital and Interest

No further drawdowns permitted

- Repayment of principal and deferred interest
- Interest payable at 7.4%
- Quarterly level payments
- Monitoring by Portfolio Team
- Up to 5 years

Period

Repayment

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Maximum overall loan term of 7 years



Perioc





- What the UK and global economy will look like in future decades
- Driven by a desire to improve the quality of life for all, protect the environment and Earth's resources
- Described in the Innovate UK Plan for Action <u>https://www.ukri.org/about-us/innovate-uk/our-plan-for-action/</u>



### Innovations in

11

- energy
- impact of industrial processes & use of materials
- agriculture & food and other sources of emissions
- capital intensity



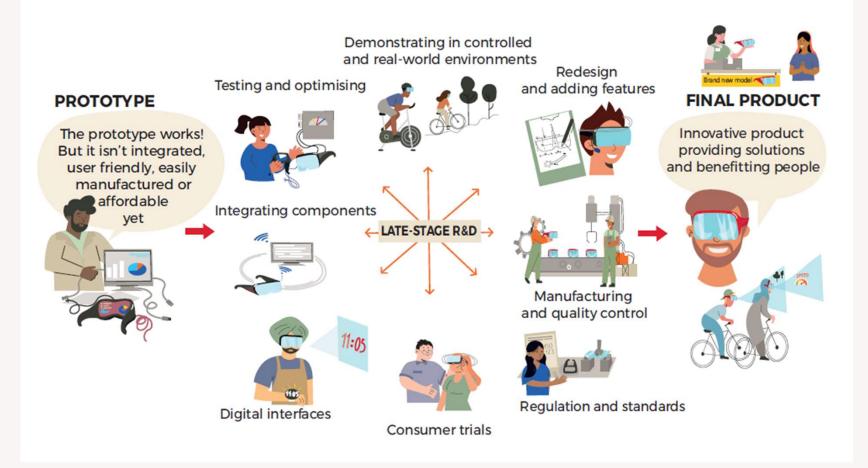


## **Technology Families**

- advanced materials & manufacturing
- AI, digital & advanced computing
- bioinformatics & genomics
- engineering biology
- electronics, photonics & quantum
- energy & environmental technologies
- robotics & smart machines

Next Generation Digital Technologies

## Late-stage R&D: from prototype to commercialisation





From "Late stage R&D: business perspectives" April 2021 National Engineering Policy Centre, led by the Royal Academy of Engineering https://www.raeng.org.uk/publications/other/late-stage-r-and-d-business-perspectives

# **Innovation Loans: Security, Covenants and Monitoring**

- Security Debenture
  - Senior subordinated debt/priority
  - No personal guarantees
- Liquidity Ratio of 1.1x throughout the loan
  - Current assets exceed current liabilities by 10%
- Debt Service Coverage Ratio of 1.2x throughout the repayment period
  - Cash EBITDA exceeds interest and debt repayments on all debt by 20%
- Project monitoring
- Quarterly management accounts
- Annual accounts (within 6 months of year end)



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Summary heads of terms in competition Terms & Conditions

# **Innovation Loans**





# How do we decide who to lend to?





# What are we looking for?

Read Scott's blog! https://www.ukri.org/blog/innovation -loans-ceos-convene-for-portfolioevent/



We are looking for businesses who can demonstrate that their innovation activities have the best potential for future growth

Your application will be evaluated on:

- the quality of your project
- our judgement on the suitability of your business to receive a loan

We look for applications that show:

- an appropriate and evidenced borrowing proposal from a suitable business
- a high quality later-stage R&D project
- a clear route to commercial success
- a strong management team
- why you need additional public funding in order to be able to carry out your project
- why you are unable to fund the project from your own resources or other forms of private-sector funding

# How are successful applicants selected?

## **Project proposal**

- Assessors will score each question in your project proposal.
- After the assessor process, Innovate UK will independently moderate assessor scores. Any
  outliers in scores may be removed and your total score will be updated.

## Initial credit evaluation

Our Credit team will carry out an initial evaluation of your suitability to take on a loan

## **Progress Panel**

- Your innovation score together with the credit evaluation will be used in deciding the next steps.
- You will receive email notification that your application is progressing to detailed credit evaluation or to inform you that your application has been unsuccessful on this occasion.

## Detailed credit evaluation and final decision

- Our Credit team will carry out a detailed credit evaluation and will contact you for further information
- You may need to present to the Credit Committee
- A final lending decision will be made by our Credit Committee, which may include conditions



Whether successful or unsuccessful in receiving loan funding, you will receive feedback on your application.

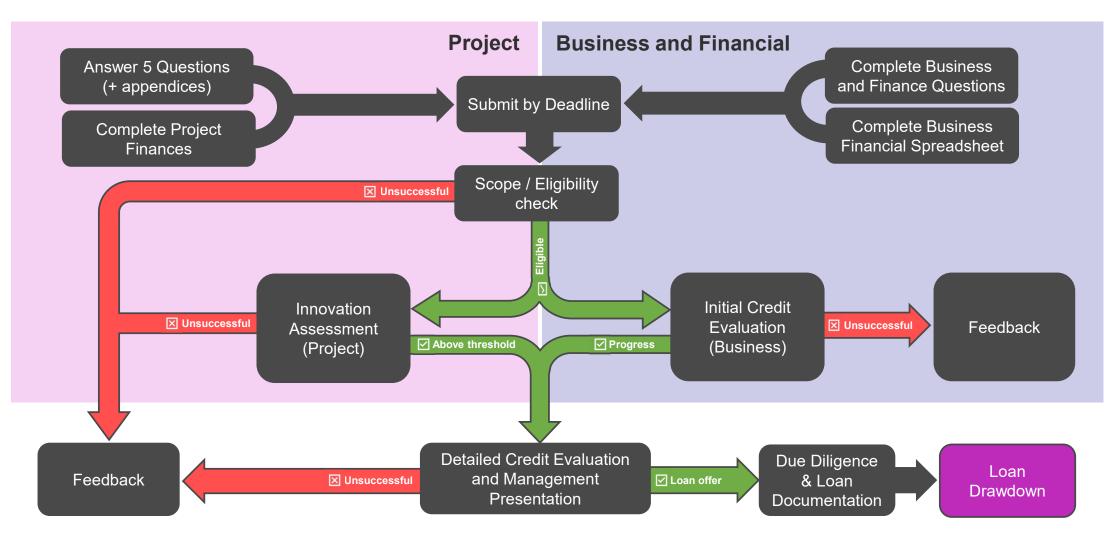
Feedback from assessors will be through IFS

Feedback from Credit will be sent by email

It is intended to be constructive in nature and to highlight both the strong as well as the weak areas of your application.

# **Application Process**

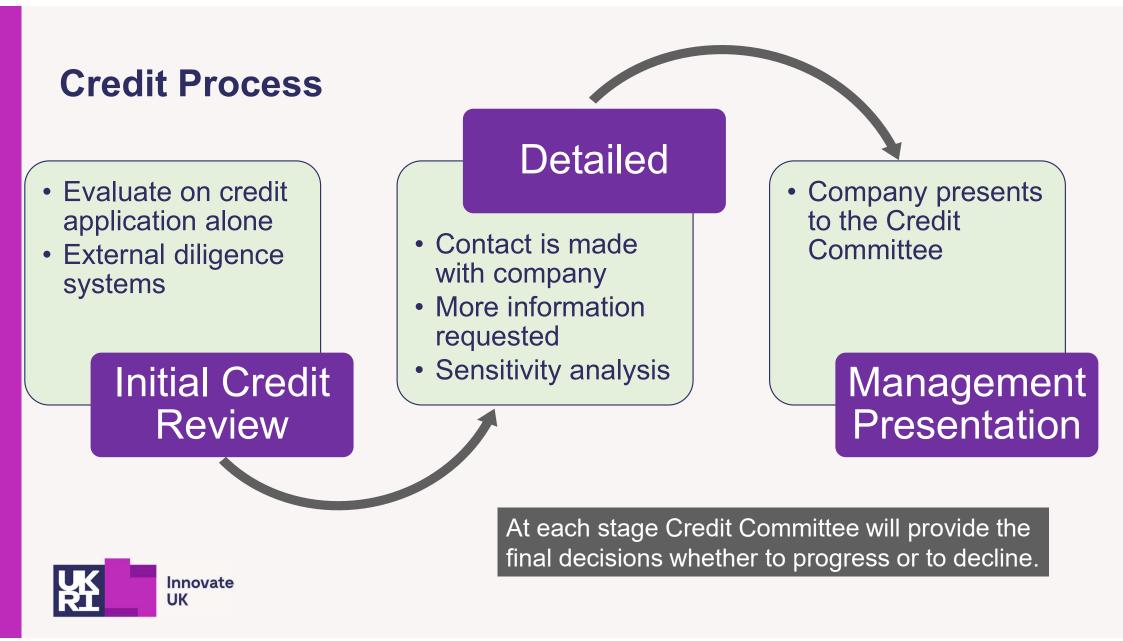






# Credit Evaluation – our process and approach





# "Suitability" versus "Additionality"





# **Initial Credit Evaluation**

- All applications are reviewed by our Credit Team
- An initial credit evaluation is undertaken, focusing on the **business** and **financial submission**
- The Early Metrics High Growth Startup Index informs our review
- External credit models are utilised based on the application responses
- Diligence systems are used for company and director checks

From the initial analysis, the Credit Committee will decide on the following four outcomes:

Recommend	Credit concerns appear manageable from initial analysis
Marginal Recommend	Credit concerns exist, but more positive factors than negative
Marginal Decline	Credit concerns exist, but more negative factors than positive
Decline	Credit concerns are not likely be overcome



## **Progression to detailed credit evaluation**

Both:

Innovation quality and

Credit suitability required

**Bias towards innovation** 



Risk appetite: Recommended Innovation: Above quality line				
Risk appetite: Margin Innovation: Top c75% a		Risk appetite: Marginal Decline Innovation: Top c25% above quality line		
Risk appetite: Marginal Recommend Innovation: Lower c25% above quality line	Risk appetite: Marginal Decline Innovation: Lower c75% above quality line			
	Risk appetite: Any vation: Below quality or Risk appetite: Decline Innovation: Any score	e de la companya de l		

# Our approach to Detailed Credit Analysis

## The 5 Cs of Credit

- 1. Character (credit history)
- 2. Capacity to repay (the financial standing of the business)
- 3. Capital (the equity in the business)
- 4. Conditions (terms of the transaction)
- 5. Collateral (your security)



- Character:
  - Likely commitment of the business to repay
- Management team / people:
  - Capability / capacity of the business as a whole
  - Corporate governance
- Liquidity / affordability: suitability of business for proposed loan
  - Cashflow
  - Interest and debt service coverage
  - Leverage
  - Sources of additional capital
  - Balance sheet
- Market:
  - Route to market
  - Resilience
  - Competitor / market analysis
  - Innovation risk
  - Political / regulatory risk
- Control culture:
  - Awareness and management of risks
  - Project spend control environment

# **Management Presentation**

If successful through both initial and detailed credit evaluation stages, then you may be asked to present your case to the Credit Committee directly

## What are they for?

- Final chance to pitch the business to Credit Committee
- May lead to a loan being offered
- Used where the Credit Committee feel more information is required before making a decision
- Can be based on an underlying recommend/decline decision from the Detailed stage

## How do they work?

- Management will present for 30 minutes with additional time for Q&A and a tour of facilities (if held physically)
- Credit Specialists provide feedback from the Detailed stage to concentrate the presentation on key areas
- Credit Specialists will also offer to review the management presentation content ahead of time and provide feedback



*Read Nigel's blog ! https://www.ukri.org/blog/innovation-loans-what-makes-a-greatmanagement-presentation/* 

## **Lending Decisions and Documentation**

- Final decision rests with the Credit Committee, following the detailed credit analysis
- We will use our standard loan agreement and security documentation
- Execution is by electronic signature, using DocuSign
- Conditions:
  - Know Your Customer / Anti Money Laundering / Politically Exposed Persons
  - Specific conditions may be required before and after drawdown
- Corporate authorisations will be required to evidence that the loan agreement has been entered into with appropriate approval



# **Credit Specialist Observations**

To ensure that your application has the greatest chance of success, please:

- 1. Evidence an adequate funding strategy
- 2. Consider liquidity throughout the forecast
- 3. Provide justifiable forecasts with well-considered assumptions
- 4. Consider downside risks and impact on financials
- 5. Explain the value proposition and quantify where possible
- 6. Ensure financial template is correct and complete

Read Pam's blog! https://www.ukri.org/blog/innov ation-loans-insider-tips-from-acredit-specialist/











How to complete your Application using the Innovation Funding Service (IFS)

# Search for a funding competition and review criteria –

## Innovate UK innovation loans future economy: round 14

Innovate UK innovation loans future economy: round 14

UK registered businesses can apply for loans for innovative projects with strong commercial potential to significantly improve the UK economy.

- Competition opens: Thursday 7th March 2024
- **Competition closes:** Wednesday 1<sup>st</sup> May 2024 at 11am

#### Funding competition

#### Innovate UK innovation loans future economy: round 14

UK registered businesses can apply for loans for innovative projects with strong commercial potential to significantly improve the UK economy.

Competition opens: Thursday 7 March 2024 Competition closes: Wednesday 1 May 2024 11:00am

#### Start new application

Or sign in to continue an existing application.

Summary	<u>Eligibility</u>	<u>Scope</u>	<u>Dates</u>	How to apply	Supporting information	
Descripti	ion		medium siz highly innov with the be	ed enterprises (SM vative late stage re	25 million in loans to micro, small and IES). Innovate UK innovation loans are for search and development (R&D) projects future. There must be a clear route to mic impact.	
			Your project must lead to innovative new products, processes or services			



## Create an account

## You must create an account:

## **UK registered businesses**

Use Companies House lookup as it speeds up our checks by providing your company number. You are unable to enter this at a later date.

## **Research organisations, academics and universities**

Enter your information manually so you are not listed as a business on IFS and ensure you receive the correct funding.

COV.UK

Create your account

Find your organisation on Companies House

**Companies House search results** 

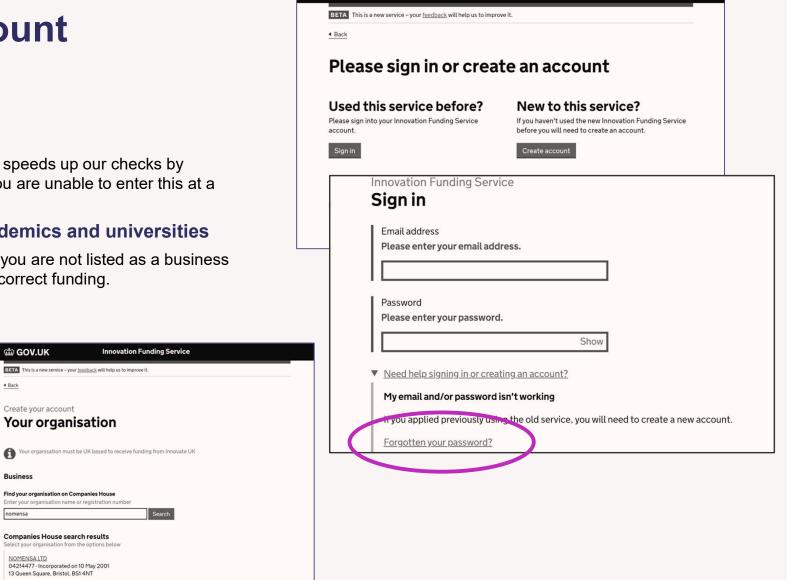
04214477 - Incorporated on 10 May 2001 13 Queen Square, Bristol, BS1 4NT

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Business

nomensa

NOMENSA LTD



**Innovation Funding Service** 

COV.UK





# Business and Financial Information: Is your business suitable to take on a significant long term loan commitment?



## **Business and financial information**

#### Application progress

& Incomplet
<i>∎</i> Incomplete
# Incomplete
# Incomplete
# Incomplete
# Incomplete
& Incomplete
# Incomplete
-



BETA This is a new service - your feedback will help us to improve it.

Back to application overview

#### Untitled application

## **Business and financial information**

#### This question is marked as complete. ~

#### **Business and financial information**

#### **Business and financial details**

For us to consider the suitability of your business for a loan, we need detailed information about your business as well as financial information and forecasts.

#### **Financial information**

You must submit financial information to us about your business. This is done through completion of a spreadsheet template. Please download the financial spreadsheet template and fill this in offline. At the end of the business and financial information you will be asked to upload the financial spreadsheet.

#### Edit the online business survey

At any stage, you can return here to carry on editing incomplete form.

#### Continue

#### Need help with this service? Contact us





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## **Business information**

🎃 gov.uk	Innovation Funding Service Application Overview
< Back to Application Overview	
Application Number:1003354	10
Business and	financial information
What is the purpose of this loan?	business and financial information section in the application for an innovatio
	I financial information that you provide us, alongside your project application on the to consider the suitability of your business for a loan.
For us to consider the suitable well as financial information a	ility of your business for a loan, we need detailed information about your business a and forecasts.
Business information	
Guidance on completing the	Business Information Questions can be downloaded here

#### **Financial information**

You must submit financial information to us about your business. This is done through completion of a spreadsheet template that you should download and fill in offline. At the end of this part of the application you will be asked to upload the financial spreadsheet. You must use the template provided to complete the financial information submission form, which can be downloaded here: Financial information form

Guidance on completing the Financial Information form can be downloaded here





## **Business Information: questions about your overall business**

### **Business Overview**

• What is your business, core product offering / value proposition? How will it be impacted by this project?

## Loan request

• What loan amount and period do you require?

### Human resources / company structure

• Who are the founders / management team, what experience do they have and what is the management structure?

## **Commercial activity**

• What is the past, current and forecast commercial activity / customer base / sales channels / domestic and international?

## **Product development**

• What is the past, current and forecast stage of development of your technology and plans for future developments?

## Finance and fundraising

• What is the financial situation for your business and why do you need public funding?

## **Growth challenges**

• What are the main challenges and risks to your business growth?



There are 78 important questions to answer about your business and a detailed spreadsheet – don't leave this until the last minute!



# Business Financials Spreadsheet: Do your historic and forecast financial statements provide evidence to support your suitability to borrow?



## **Financial information**

### 📾 GOV.UK

Innovation Funding Service

Application Overview

< Back to Application Overview

Application Number: 10033540

### **Business and financial information**

What is the purpose of this business and financial information section in the application for an innovation loan?

We will use the business and financial information that you provide us, alongside your project application on the Innovation Funding Service, to consider the suitability of your business for a loan.

For us to consider the suitability of your business for a loan, we need detailed information about your business as well as financial information and forecasts.

#### **Business information**

Guidance on completing the Business Information Questions can be downloaded here

#### **Financial information**

You must submit financial information to us about your business. This is done through completion of a spreadsheet template that you should download and fill in offline. At the end of this part of the application you will be asked to upload the financial spreadsheet. You must use the template provided to complete the financial information submission form, which can be downloaded here: Financial information form

Guidance on completing the Financial Information form can be downloaded here

### K Innovate UK

### Follow the detailed guidance

Watch the recorded webinar on completion of the financial submission:

<u>https://iuk.ktn-</u> <u>uk.org/programme/innovation-</u> <u>loans-future-economy/resources/</u>

Continue

## Business Financials

### **Required:**

- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)

### P&L / Balance Sheet Summary (annual)

		Actual		Forecast										
Financial year	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028			
Turnover				250,000	1,125,000	1,750,000	2,375,000	3,375,000	4,375,000	6,000,000	8,250,000			
Other income / grants														
Total income	-	-	-	250,000	1,125,000	1,750,000	2,375,000	3,375,000	4,375,000	6,000,000	8,250,000			
Cost of Sales				150,000	650,000	1,000,000	1,350,000	1,900,000	2,450,000	3,350,000	4,600,000			
Gross Profit	-	-	-	100,000	475,000	750,000	1,025,000	1,475,000	1,925,000	2,650,000	3,650,000			
Administrative and other costs			50,000	200,000	250,000	350,000	400,000	450,000	500,000	550,000	600000			
EBITDA	×	-	- 50,000	- 100,000	225,000	400,000	625,000	1,025,000	1,425,000	2,100,000	3,050,000			
Innovation Loan Interest	-	-	-	9,250	64,750	92,500	92,115	64,645	31,220	2,289				
Other Interest														
Depreciation / amortisation														
Tax														
Net profit	-	-	- 50,000	- 109,250	160,250	307,500	532,885	960,355	1,393,780	2,097,711	3,050,000			



## Business Financials

### **Required:**

- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)
- Working capital **must** be detailed cash, debtors, creditors

Fixed assets (tangible & intangible)			75,000	425,000	750,000	1.000.000	1.250.000	1,500,000	1.750.000	2.000.000	2,250,000
Cash			25,000	376,625	2,188,000	2,329,250	5,202,198	5.291,963	5,781,727	7,211,981	9,605,731
Debtors				62,500	281,250	437,500	593,750	843,750	1,093,750	1,500,000	2,062,500
Inventories				18,750	81,250	125,000	168,750	237,500	306,250	418,750	575,000
Other current assets											
Total current assets	-	-	25,000	457,875	2,550,500	2,891,750	5,964,698	6,373,213	7,181,727	9,130,731	12,243,231
Total assets	-	-	100,000	882,875	3,300,500	3,891,750	7,214,698	7,873,213	8,931,727	11,130,731	14,493,231
Trade Creditors				37,500	162,500	250,000	337,500	475,000	612,500	837,500	1,150,000
Bank loans / overdrafts repayable <1 year											
Other current liabilities											
Total current liabilities	-	-	-	37,500	162,500	250,000	337,500	475,000	612,500	837,500	1,150,000
Bank loans repayable >1 year											
Directors loans											
Innovation Loan				504,625	1,137,000	1,333,250	1,035,814	596,473	123,708	0	0
Other long term liabilities											
Total liabilities	-	-		542,125	1,299,500	1,583,250	1,373,314	1,071,473	736,208	837,500	1,150,000
Total Net Assets	-		100,000	340,750	2,001,000	2,308,500	5,841,385	6,801,740	8,195,520	10,293,231	13,343,231
Subscribed share capital (share capital + share premium)			150,000	500,000	2,000,000	2,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Accumulated Profit and Loss			- 50,000	- 159,250	1,000	308,500	841,385	1,801,740	3,195,520	5,293,231	8,343,231
Other Reserves											
Total Equity	1 A	-	100,000	340,750	2,001,000	2,308,500	5,841,385	6,801,740	8,195,520	10,293,231	13,343,231



## Business Financials

### **Required:**

- Profit & Loss Account
- Balance sheet
- Cashflow Forecast
- Historic (3 years if available) and
- Forecast (must cover full loan term)

Cashflow Forecast (annual)															
		Actual		Forecast											
Financial year	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028				
Cash from debtors				187,500	906,250	1,593,750	2,218,750	3,125,000	4,125,000	5,593,750	7,687,500				
Other income / grants															
Other Loans/Equity introduced			150,000	350,000	1,500,000		3,000,000								
Innovation Loan drawdowns	-	-	-	500,000	600,000	150,000	-	-	-	-	-				
Total cash inflows			150,000	1,037,500	3,006,250	1,743,750	5,218,750	3,125,000	4,125,000	5,593,750	7,687,500				
Cost of sales				131,250	587,500	956,250	1,306,250	1,831,250	2,381,250	3,237,500	4,443,750				
Administrative and other costs			50,000	200,000	250,000	350,000	400,000	450,000	500,000	550,000	600,000				
Other interest payments	1														
Innovation Loan interest payments	-	-	-	4,625	32,375	46,250	80,553	64,645	31,220	2,289	-				
Other loan repayments															
Innovation Loan repayments	-	-	-	-	-		308,999	439,341	472,765	123,708	-				
Assets purchased			75,000	350,000	325,000	250,000	250,000	250,000	250,000	250,000	250,000				
Dividends															
Tax payments															
Total cash outflows	•		125,000	685,875	1,194,875	1,602,500	2,345,802	3,035,235	3,635,235	4,163,496	5,293,750				
Opening balance		-	-	25,000	376,625	2,188,000	2,329,250	5,202,198	5,291,963	5,781,727	7,211,981				
Net cash movement	-		25,000	351,625	1,811,375	141,250	2,872,948	89,765	489,765	1,430,254	2,393,750				
Closing balance	-	-	25,000	376,625	2,188,000	2,329,250	5,202,198	5,291,963	5,781,727	7,211,981	9,605,731				



### **Business Financials**

### Repayment Calculator Template will show quarterly payments



Innovation Loan Request \$ 1250.000 Fligible Project Costs

Enquire r roject costs	2 1,200,000	
Loan Amount	£ 1,250,000	
	Quarters	Years
Availability Period	6	18 Months
Extension Period	4	1Year
Repayment Period	12	3 Years

Interest rate	Qtly cash%	Qtly deferred %
Availabilty Period	0.93%	0.93%
Extension Period	0.93%	0.93%
Repayment Period	1.85%	0.00%

Total Interest (A & E & R period	٤	356,769
Interest paid (A & E periods)	٤	94,813
Deferred interest (A & E periods	٤	94,813
Interest paid (R period)	٤	167,144
Fees paid	٤	-
Total Principal	٤	1,250,000
Total amount borrowed	٤	1,344,813
Total payments (principal/intere	٤	1,606,769
Quarterly Payment (excl fees)	£	125,996

Availability, Extension and Repayment Profiles

Availability Period																
	Qu	uarter 1	Q	uarter 2	Q	uarter 3	Q	uarter 4	Q	uarter 5	Q	uarter 6		Quarter 7		Quarter 8
Interest paid (A period)	٤	4,625	٤	6,013	٤	7,400	٤	8,788	٤	10,175	٤	11,563	٤		٤	
Deferred interest	٤	4,625	٤	6,013	٤	7,400	٤	8,788	٤	10,175	٤	11,563	٤		٤	
Fees	٤		٤	-	٤		٤		٤		٤	-	٤		٤	
Total	٤	9,250	٤	12,025	٤	14,800	٤	17,575	٤	20,350	٤	23,125	٤	-	٤	-

Anticipated Drawdown: Quarter 1 £ 500,000 Quarter 2 £

Quarter 3 £

Quarter 4 £

Quarter 5 £

Quarter 6 £

Quarter 7

Quarter 8

150,000

150,000 150,000

150,000

150,000

Extension Period																
	G	uarter 1	(	Quarter 2	Q	uarter 3	Q	uarter 4	G	luarter 5	G	uarter 6		Quarter 7		Quarter 8
Interest paid (E period)	٤	11,563	٤	11,563	٤	11,563	٤	11,563	٤		٤	-	٤		٤	
Deferred interest	٤	11,563	٤	11,563	٤	11,563	٤	11,563	٤	-	٤	-	٤		٤	
Fees	٤	-	٤		٤		٤		٤	-	٤		٤		٤	
Total	£	23,125	£	23,125	£	23,125	٤	23,125	£	-	£	-	£	-	£	-

Repayment Period																										
Second Provide Second Sec	Q	uarte	r 1	Q	uarter 2	Q	uarter 3	Q	uarter 4	G	uarter 5	Qu	Jarter 6		Quarter 7		Quarter 8	Q	uarter 9	Qu	arter 10	Qu	arter 11	Qu	arter 12	Qua
Capital	٤	101	117	٤	102,988	٤	104,893	٤	106,834	٤	108,810	٤	110,823	٤	112,873	٤	114,962	٤	117,088	٤	119,255	٤	121,461	٤	123,708	٤
Interest	٤	24,8	379	٤	23,008	£	21,103	٤	19,163	٤	17,186	٤	15,173	٤	13,123	٤	11,035	٤	8,908	٤	6,742	٤	4,536	٤	2,289	٤
Fees	٤			٤		£		٤		٤		٤		٤		٤		٤		٤		٤		٤		٤
Total	£	125,9	96	٤	125,996	٤	125,996	£	125,996	£	125,996	£	125,996	٤	125,996	£	125,996	£	125,996	٤	125,996	٤1	25,996	٤	125,996	٤

Fees	
Arrangement	0%
Monitoring	0.00%
Interest	
Reference	10.75%
Actual	7.40%
Current	3.70%
Deferred	3.70%

 Anticipated Principal Outstandin

 Quarter 1
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800,000 950,000

1,100,000

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1,250,000

1,250,000

Quarter 2

Quarter 3

Quarter 4

Quarter 5

Quarter 6

Quarter 7

Quarter 8

## Suitability for an innovation loan

You are applying for a Loan

For our Credit Team, the Business and Financial questions and financial spreadsheet are even more important than the Project Application.

Make sure you allocate sufficient time to complete the business questions fully

Allocate even more time to complete the financial spreadsheet in full – and get expert support

Failure to do this, will result in your application not being successful

Of 942 applications received in rounds 1 to 13, 269 (29%) were ineligible – primarily due to inadequate financial information.

Over 75% of eligible applications did not progress beyond the innovation assessment and initial credit evaluation

Make sure that a loan is right for your business!



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### HOW TO IMPROVE YOUR CHANCES OF SUCCESS

View the recorded webinar for the financial submission and consider attending a financial submission 'Deep Dive' Workshop

## Financial submission "Deep Dive" workshops

Areas of the financial submission where applicants struggle to evidence their suitability:

- · Presenting credible forecasts for future revenues and costs
- Demonstrating effective management of liquidity and working capital
- Evidencing adequate capitalisation

Online 90 minute workshop, with a maximum of 30 participants, to cover:

- The three core 'problem areas', with anonymised examples
- Engaging discussions, led by a member of the innovation loans team, to enable participants to take a 'deep dive' into each of the core areas
- Reflections on the 'deep dive' discussions as a group

Prior <u>registration</u> is mandatory for these workshops One participant per applicant at one workshop We recommend that this should be the Chief Financial Officer or another member of the Board or Senior Leadership team with responsibility for developing the funding strategy of the business.

3 opportunities to join: Workshop 1: Tuesday 26th March 3.00pm – 4.30pm Workshop 2: Thursday 28<sup>th</sup> March 10.00am – 11.30am Workshop 3: Tuesday 2<sup>nd</sup> April 2.00pm – 3.30pm





## Project Proposal: Are you proposing a high quality, late stage R&D project that will deliver commercial growth through innovation?



## **Project Proposal Questions and Costs**



### **Applicant Location**

• Name of your organisation and full registered address

### **Project Proposal**

• What is the business need, technological challenge or market opportunity behind your innovation? What approach will you take and where will the focus of the innovation be?

### **Market Opportunity**

• What does the market you are targeting look like and how are you going to grow your business as a result of the project?

### **Project Delivery**

• Who is in the project team, what are their roles and how will you manage the project effectively?

### **Project Risks**

• What are the main risks for this project?

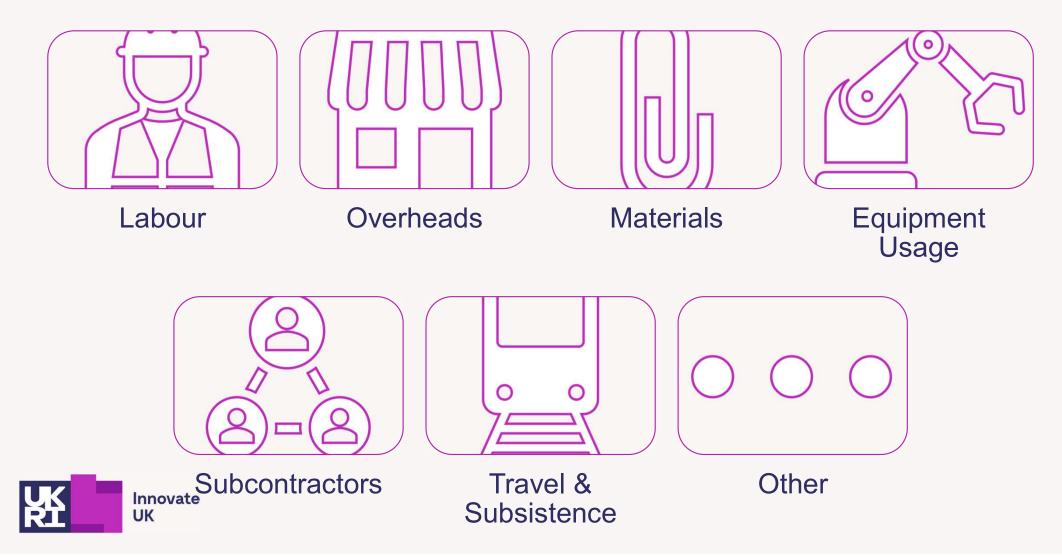
### **Project Costs and Value for Money**

• How much will the project cost and how does it represent value for money for your business and the taxpayer?

### **Project Costs**

• What are the project costs?

## **Your Project Cost Categories**



## **Project application assessment**

All eligible and in scope project applications will be assessed by **3** independent Assessors

### What do they look for?

- Clear and concise answers
- The right amount of information
  - not too much detail
  - no assumptions
- Quantification and justification
- A proposal that presents:

Keep your Assessors engaged and interested in your proposal. You want them to be fascinated and excited by your idea. You want them to see that your project is credible and deliverable.

- a viable opportunity for growth
- a level of innovation that necessitates public sector support
- the right **team and approach** to be successful
- an appropriate level of costs that represent value for money

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Innovate UK Watch our "Answering the Assessors' Prayer" video: <u>https://iuk.ktn-</u> <u>uk.org/programme/innovation-</u> <u>loans-future-economy/resources/</u>

# Eligibility considerations





## **Previously submitted applications**

This competition **does** allow you to submit a previously submitted application.

Previously submitted application	Not a Previously submitted application
A previously submitted application is an application Innovate UK judges as <u>not</u> materially different from one you have submitted before (but it can be updated based on the assessors' feedback)	A brand-new application, project or idea that you have not previously submitted into an Innovate UK competition OR A previously submitted or ineligible application which: ✓ has been updated based on assessor feedback ✓ and is materially different from the application submitted before ✓ and fits with the scope of this competition



Before resubmitting, make sure that you have taken both assessor and credit feedback into account

## **Compliance with the UK Subsidy Control Regime**

On 1 January 2021, the UK left the EU and is no longer subject to EU laws on State aid. We draw your attention to the guidance issued by BEIS: <u>Complying with the UK's international obligations on subsidy control: guidance for public authorities</u>. Please be aware this is a living document and may be updated by BEIS as time progresses.

The set rules (typically GBER) which we previously relied on for the limits of what we could award, have now been replaced by internal decisions based on the new BEIS Subsidy Control Regime, and on policy, which will in turn set out bespoke eligibility requirements for each funding opportunity.

## Innovate UK is offering funding for this competition in line with the UK's obligations and commitments to Subsidy Control. An innovation loan is a form of UK Subsidy – registered scheme SC10698.

To ensure that Innovate UK remains compliant with the UK's international Subsidy Control duties in respect of:

- the EU-UK Trade and Cooperation Agreement;
- Article 10 of the Northern Ireland Protocol (successful applicants which are affected by the Northern Ireland Protocol will be funded in line with EU State aid regulations)
- Article 138 of the Withdrawal Agreement (some Union law applicable after 31 December 2020 in relation to the UK's participation in Union programmes and activities)
- the Subsidies and Countervailing measures within the WTO (ASCM)
- any other Free Trade Agreements active at the time of award

All awards will be conditional on compliance at all times with the UK's International obligations on Subsidy Control - this will be reflected in the terms and conditions of any award.



## **Due diligence for UK Subsidy Control Regime**

Under the Subsidy Control Regime, we will carry out financial health checks and going concern assurances on your organisation.

### Certify you are eligible

When submitting an application, you must certify that you are eligible for funding. If you are unsure, please take independent legal advice before applying. Should you be successful, we will complete these financial checks and assurances before confirming the loan offer.

- For more information on company sizes, please refer to the <u>Company accounts guidance</u>.
- Further information is available on our website in the general guidance.



## Eligibility Criteria: EU State Aid Regulations – Windsor Framework

If you are an applicant who is conducting activities that will affect trade of goods and/or electricity between Northern Ireland and the EU as envisaged by <u>Article 10 of the Windsor Framework</u>, then you must apply under European Commission State aid rules.

### **Undertaking in Difficulty**

For applicants subject to the European Commission State aid rules, you will be required to prove that they were not an "Undertaking in Difficulty" (UiD). We will ask for evidence of this.

This test applies to:

- companies that are more than 3 years old
- companies where more than half of its subscribed share capital has disappeared as a result of accumulated losses.
- your parent or holding company

### Certify you are eligible

When submitting an application, you must certify that you are eligible for State aid. If you are unsure, please take legal advice before applying. Should you be successful, we will apply this test as part of our viability checks before confirming the loan offer.

Further information is available on our website in the general guidance under state aid.

If you are applying for an award funded under State aid Regulations, the definitions for company size are set out in the <u>European</u> <u>Commission Recommendation</u> of 6 May 2003.



## **British Overseas Territories**

You are unable to claim funding if your company is based in any of the British Overseas Territories (BOTs):

- Anguilla
- Bermuda
- British Antarctic Territory
- British Indian Ocean Territory
- British Virgin Islands
- Cayman Islands
- Falkland Islands
- Gibraltar
- Montserrat
- Pitcairn Islands
- Saint Helena, Ascension and Tristan da Cunha
- South Georgia and the South Sandwich Islands
- Turks and Caicos Islands



## **Other Innovate UK projects**

If you have an outstanding final claim or Independent Accountant Report (IAR) on a live Innovate UK project, you will not be eligible to apply to this competition, as a lead or a partner organisation.

We will not award you any further funding if you:

- applied to a previous competition as the lead or sole company and were awarded funding by Innovate UK, but did not make a substantial effort to exploit that award
- applied to a previous competition as the lead or sole company and failed to comply with loan or grant terms and conditions.



## **Project Impact questions**

- Successful applicants will complete Project Impact questions at the start of their project
- The Project Impact questions ask for data about your business and innovation and its contribution to the UK economy, society, and the environment
- Visit the <u>Project Impact guidance</u> page for more information, the types of questions you will be asked and how to get further support
- By providing this data, you are enabling us to better understand the impact of our support. It will help us identify success stories and provide evidence to government and the public of the value of supporting innovative businesses



### For more information:

- Watch Our Impact Management Framework video <u>here</u>
- Watch How is the Project Impact data collected? video <u>here</u>



## A great idea can come from anyone

- Diversity in businesses contributes to enhanced performance and commercial success
- We welcome and encourage applications from people of all backgrounds and are committed to making innovation support more visible, accessible, and inclusive.
- We can provide support for people who have a disability or long-term condition and face barriers applying to us
- If you would like any support or advice, please contact Customer Support Service on 0300 321 4357 or <u>support@iuk.ukri.org</u>





## **Additional support**







### **Innovate UK Business Connect**

Innovate UK Business Connect exists to connect innovators with new partners and new opportunities beyond their existing thinking – accelerating ambitious ideas into real-world solutions.



Business Connect

### We connect

Diverse communities | Innovation Networks Regional, national and global | Global Alliance Research and business | Knowledge Transfer Partnerships Innovators, funders & collaborators | Innovation Exchange Insight to impact | Insight reports Investors to UK Innovation | Investment ...for positive change



### **Investor Engagement in Action - Examples**



### Investor Connect

Flagship event to drive engagement of investors with IUK Group, its products and services, and domain areas



### Innovation Loans

Supporting the competitions and striving to reach diverse audiences, connect portfolio businesses to investors



### Investor Partnerships

Supporting the competitions and connecting investors to the programme, increasing the pool of active and diverse investors



### Financing Net Zero

Convening and catalysing dialogue with investors exploring barriers & solutions and informing future programmes

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Business Connect

## **Good Application Guide**

https://iuk.ktn-uk.org/investment/good-applicationguide/

Please view a recording of 'Answering the Assessors' Prayer at: <u>https://iuk.ktn-uk.org/programme/innovation-loans-</u> <u>future-economy/resources/</u> Good Application Guide

Innovate

UK

Business Connect

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This guide will help you prepare the best application you can for Innovate UK competitions



Business Connect

## **Innovate UK Business Growth**

An innovation and growth specialist, or scaleup directors, work with a company's leadership to hone its commercial strategy and help it take targeted action to, for example:

- Build investment readiness
- Manage innovation effectively
- Enter global markets
- Providing local to national to international growth and scaling support





## **Innovate UK Business Connect**

Bespoke growth and scaling support at the business end of innovation

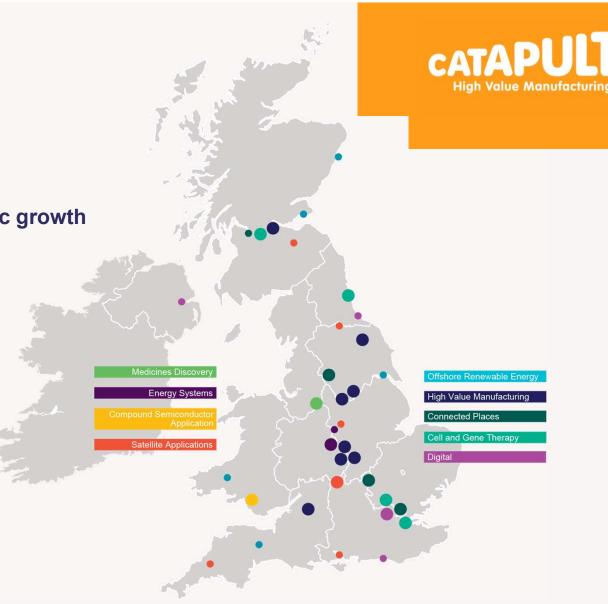
- Intensive growth and scaling support tailored to the needs of each of our ambitious innovation-driven clients
- Offered alongside project funding to Innovate UK award winners, most of whom engage us. We are also available to all high growth potential innovative small or medium-sized businesses\*
- Engagement at early, growth and scaling stages, with our core high growth service and enhanced Scaleup Programme
- Delivered by over 350 innovation and growth specialists embedded in regional ecosystems across the UK, including a board of expert scaleup directors



## Catapults

### Fostering innovation to drive economic growth

- bridge the gap between businesses, academia, research and government
- transforming the UK's ability to create new products and services
- ensure global opportunities for the UK and sustained economic growth for the future





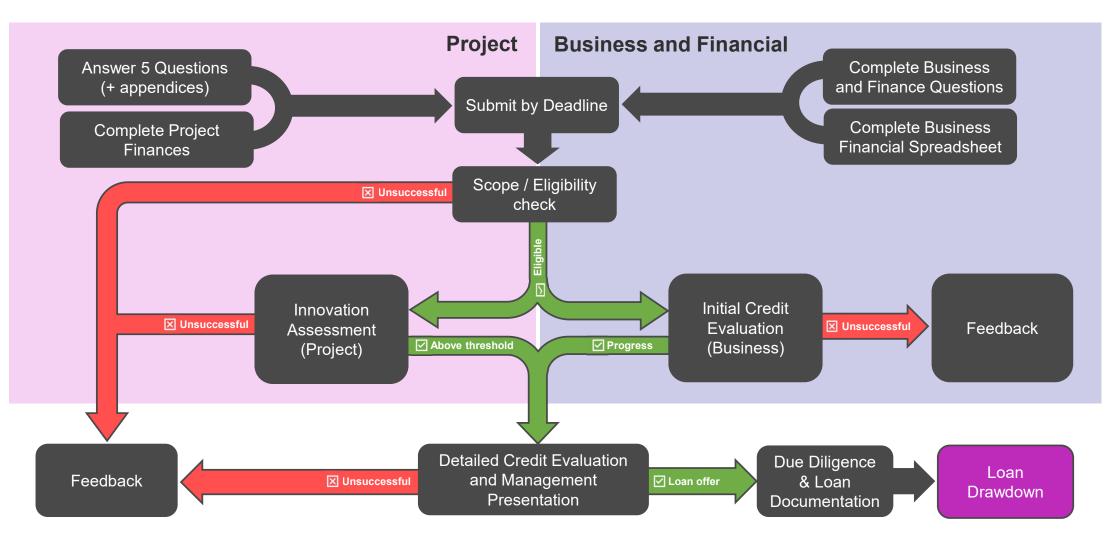
## Recap and 'top tips'





## **Application Process**





### **Key dates for Round 13**

Timeline	Dates
Competition Open	7 <sup>th</sup> March 2024
Applicant Briefing Webinar	19 <sup>th</sup> March 2024
Good Application Guide Workshop (Answering the Assessors Prayer)	Please view a recording at <a href="https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/">https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/</a>
	Or read the Guide at <u>Good Application Guide - Innovate UK</u> Business Connect (ktn-uk.org)
How to Complete the Financial Submission Workshop	Please view a recording at <a href="https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/">https://iuk.ktn-uk.org/programme/innovation-loans-future-economy/resources/</a>
Financial Submission 'Deep Dive' Workshops – Register to attend one workshop	Workshop 1: Tuesday 26th March 3.00pm – 4.30pm Workshop 2: Thursday 28 <sup>th</sup> March 10.00am – 11.30am Workshop 3: Tuesday 2 <sup>nd</sup> April 2.00pm – 3.30pm
Submission Deadline	1 <sup>st</sup> May 2024 (11am)
Initial notification to applicants	14 <sup>th</sup> June 2024
Decision Notification following full Credit Analysis	July 2024
Expected project start	1 <sup>st</sup> September 2024





## **Future Innovation Loans Rounds**

Timeline	Dates
Round 15	2 <sup>nd</sup> May – 26 <sup>th</sup> June 2024
Round 16	27 <sup>th</sup> June – 21 <sup>st</sup> August 2024
Round 17	22 <sup>nd</sup> August – 2 <sup>nd</sup> October 2024

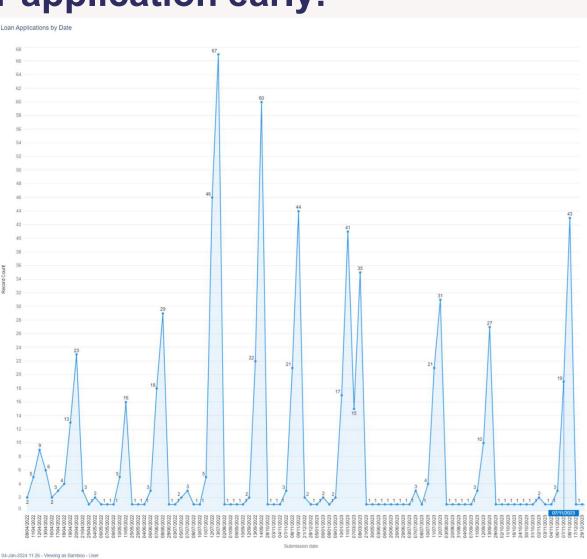
## Start early and submit your application early!

Be aware of the potential for last minute technical issues. They happen!

c65% submitted on the last day c31% submitted in the last 2 hours

Complete the business and financial questions and Upload the business financials spreadsheet and Complete the project questions then SUBMIT ALL BEFORE 11am 6<sup>th</sup> March 2024





## Our top tips...

- FOLLOW THE GUIDANCE and WATCH THE WEBINARS
- Prepare well in advance
- Seek financial and legal advice
- Submit ALL parts of the application
- Complete ALL parts of the business financials
  - Profit and loss
  - Balance sheet
  - Cashflows
- Cover the full loan period
- Evidence your liquidity and working capital
- Balance the balance sheet and match cash in the balance sheet and cashflow



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- Describe the assumptions in the financials
  - Revenues top down and bottom up, realistic
  - Costs including all costs needed to deliver your ambitious growth plan
- Think about sensitivities and stress cases
  - Delays invariably happen
  - Revenues are rarely as high as forecast
  - Costs are typically higher than expected
  - Is the loan affordable?
- Have adequate capital
- Have sufficient cash throughout
- Use our Customer Support Services team for questions.
- Submit all parts of the application on time
- READ THE INSTRUCTIONS

## Contact

### **Customer Support Services**

0300 321 4357 (Mon – Fri: 9am – 12pm and 2pm – 5pm) support@iuk.ukri.org



### **Useful Links**

- Innovate UK innovation loans future economy: round 14 <u>https://apply-for-innovation-</u> <u>funding.service.gov.uk/competition/1881/overview/fe740902-2acd-</u> 4345-83fa-231f65c6549c
- Link to Webinars -
  - Financial Submission Webinar and Answering the Assessors' Prayer https://iuk.ktn-uk.org/programme/innovation-loans-futureeconomy/resources/
- Innovation Loans: Guidance for Applicants
   <u>https://www.ukri.org/councils/innovate-uk/guidance-for-applicants/guidance-for-specific-funds/innovation-loans/</u>
- Innovate UK: General Guidance for Applicants
   <u>https://www.ukri.org/councils/innovate-uk/guidance-for-applicants/general-guidance/</u>
- Innovate UK <u>https://www.gov.uk/government/organisations/innovate-uk</u>
- Innovate UK Business Connect <u>www.ktn-uk.co.uk</u>
- The Good Application Guide: <u>https://ktn-uk.org/investment/good-application-guide/</u>
- Innovate UK Business Growth <a href="https://www.innovateukedge.ukri.org/">https://www.innovateukedge.ukri.org/</a>
- British Business Bank Finance Hub <u>https://www.british-business-bank.co.uk/finance-hub/</u>









# Thank You

