



Future Economy Investor Partnerships: Investor Selection August 2023

Applicant briefing 6th September 2023

The webinar will start at 14:00.

- We are currently on mute, whilst waiting for more people to join
- We will conduct a sound check before the briefing starts
- Please ensure that you are dialled in, either by computer or phone, so that you can hear the briefing.
- If you have any audio issues, please dial in from a fixed line.
- The briefing will be recorded and available for you

Agenda

- Welcome and introductions
- Nigel Walker
- Daisy Rowland
- Sebastian Leonard

Part 1

Background, scope and delivery of the investor partnerships programme

Part 2

Applying through the Innovation Funding Service, application questions

Part 3

Submitting your application, assessment and investor selection





Introduction to Innovate UK and UKRI





UK Research and Innovation

We work with the government to invest over £7 billion a year in research and innovation by partnering with academia and industry to make the impossible, possible. Through the UK's nine leading academic and industrial funding councils, we create knowledge with impact.





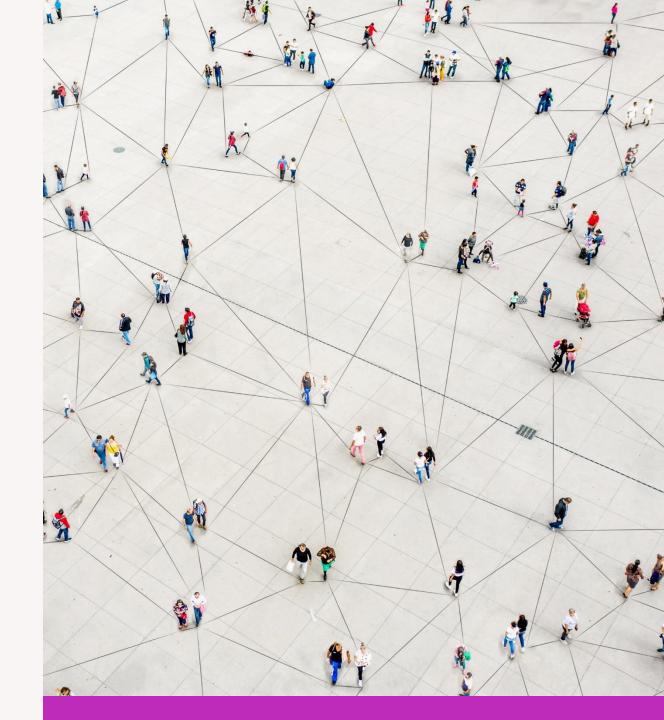
Innovate UK

- We are the UK's innovation agency
- We support business-led innovation in all sectors, technologies and UK regions
- A key delivery body of the Government's Innovation Strategy

Our Mission

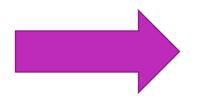
To help UK businesses grow through the development and commercialisation of new products, processes, and services, supported by an outstanding innovation ecosystem that is agile, inclusive, and easy to navigate.





Innovation Strategy







Plan for Action



Our Priorities



Strategic Themes















Science & Research Strengths



Design Expertise



& Responsible Innovation



Innovation Talent & Skills



Equality
Diversity &
Inclusion



Place & Levelling Up





- Growing, innovating businesses are key to a strong, sustainable, and competitive UK economy
- The UK ranks 3rd in the world for start-ups, but only 13th for scaling businesses
- We will strengthen our ability to help businesses to grow and scale. We will think beyond projects
 and novel products to increase focus on the company and its growth journey

Global Market Access

Supporting SMEs to enter the supply chains of the future

Prepare for Growth

Developing leadership and commercial skills, IP, business models, and use of standards

Growth Capital and Resources

Increasing investment through Loans, Investor Partnerships, British Business Bank, etc.

Innovate UK EDGE

Providing businesses with bespoke innovation and growth support services





- The future economy will be very different as we improve the quality of life for all, protect the environment and conserve Earth's resources
- To help UK business realise the opportunities, we will deliver ambitious and purpose-driven programmes in 4 areas:



Net Zero

Innovations in energy, transport, agriculture, buildings, manufacturing and more



Health & Wellbeing

Innovation in diagnostics, medicines and novel therapies, connected health, diet and more



Technologies

Developing 7 technology families to help solve the world's biggest problems and grow the UK economy



Foresight

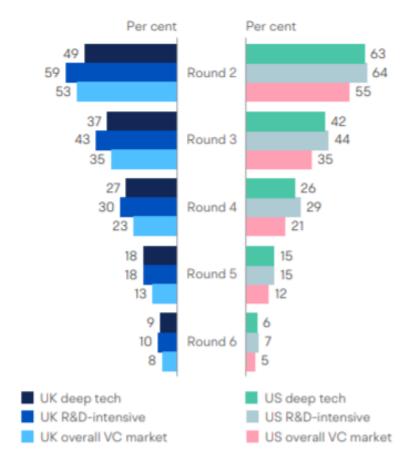
Horizon scanning to enable an agile and intelligent respond to disruptive, emerging technologies

The 'capitalisation challenge'



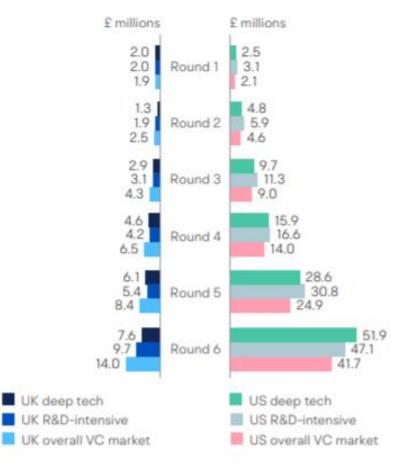
Proportion of companies raising first VC round in 2012-13 raising subsequent rounds

Source: PitchBook

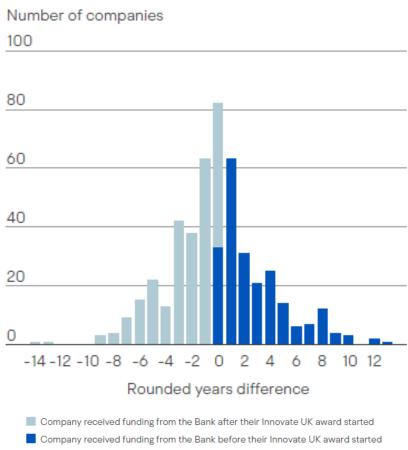


Average deal sizes of companies raising first VC round in 2012-13 by subsequent VC round number

Source: PitchBook



Matched Innovate UK / British Business Bank companies in the Bank's **Equity** portfolio

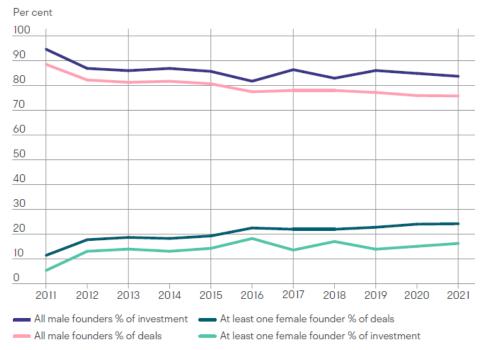


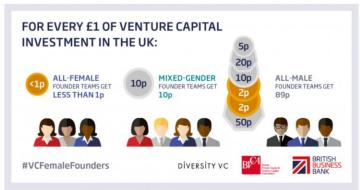
The 'inclusion challenge'

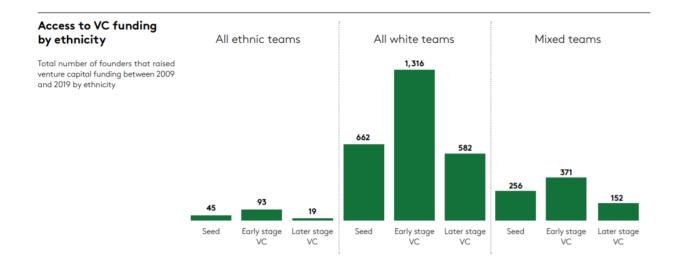


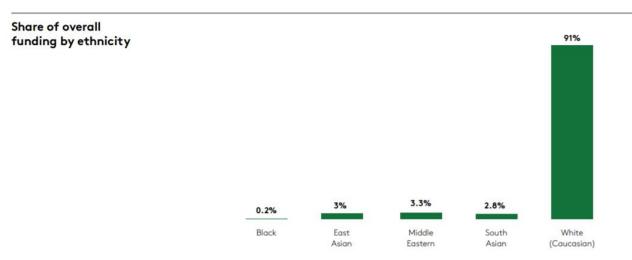
Proportion of equity deals and investment received by all-male teams and teams with at least one female founder (combining all-female and mixed gender teams)

Source: British Business Bank analysis of Beauhurst data









Sources: BBB 2020 & 2022 / Diversity VC 2019 / Extend VC 2020

Investor Partnerships: accelerating investment

Addressing challenge of innovative SMEs that need:

- support for innovation <u>and</u>
- access to capital

Bringing together:

- grant funding
- innovative R&D projects in future economy areas
- aligned VC and Angel equity investment

Delivering:

- accelerated investment (11x to date)
- growth at scale through innovation



Innovate UK

- Validate quality early-stage R&D projects via independent assessment
- Non-dilutive finance via grant funding
- Access to UK wide companies
- Monitoring of projects



Investor Partner

- Identification of investible company
- Equity finance to capitaliser the business
- Access to markets, contacts and experience
- Commercial influence on company

Portfolio of businesses

- Funded to develop IP and capitalised for growth
- Strong, commercially exploitable asset
- Good team with aptitude for growth
- Structure to support scale

Investor partnerships between 2017 and 2025:

- £85.5m budgets to date + £80m future commitment
- £75m grants committed
- £38m grants deployed
- 221 SMEs supported
- £203m aligned investment (>2.5x)
- 42 lead investor partners
- £799m in follow-on funding (>10x)

Scope





Summary

- Up to £80m of grant funding to businesses over 3 years
- Aligned investment of at least £100m led by our investor partners, with expectation of over £400m follow-on investment
- Supporting companies with R&D projects aligned to our future economy focus areas and equality, diversity & inclusion (<u>Innovate UK Plan for Action</u>)
- Supporting early stage R&D projects with sizes from £100k to £1m and later stage projects up to £2m
- Regular SME funding rounds starting in March 2023 and running until summer 2024
- We expect full commitment of grant funding by summer 2024



Specific areas of focus

Net Zero

- capital intensive technologies
- power particularly offshore wind, civil nuclear, hydrogen, carbon capture and storage, and whole systems integration
- critical circular materials
- heating and retrofit
- battery technologies for transport and energy storage (Faraday Battery Challenge)
- mobility (no longer in scope as budget fully committed)
- resource efficiency for materials and manufacturing (no longer in scope as budget fully committed)

Next generation digital technologies

- projects within the creative industries which are underpinned by innovative digital technology as well as sustainable innovations, such as circular fashion (Creative Catalyst)
- adoption of artificial intelligence and machine learning technologies in targeted industries (Bridge AI)

Health and Wellbeing

- innovative solutions to health and healthcare challenges (Biomedical Catalyst)
- advancing life-changing cancer therapeutics, focused on immunotherapies and paediatric oncology (Cancer Therapeutics)
- the application of extended reality for digital mental health, including immersive content that could be delivered as a digital mental health therapeutic in formal healthcare settings (Mindset)

Equality, diversity & inclusion (No Limits)

- innovations from diverse founders or senior decision-makers that are from under-represented groups and are role models
- innovations outside of the future economy theme areas, including those that support under-served communities and groups



Other funding opportunities

Three further specific areas of focus will be delivered as separate SME funding competitions:

Create Growth Programme (DCMS)

 Innovation and investment in the creative sector, helping high-growth creative businesses to explore new innovative projects that will stimulate growth

Novel low-emission food production systems

- to create new sources of resource efficient, low-emission foods, particularly proteins, while delivering healthy and sustainable diets.
- progress emerging novel food production systems towards commercial viability with the ability to supply mainstream consumer markets.

Farming Innovation (Defra)

- developing ambitious late-stage innovative solutions, technologies, systems or approaches that will make significant steps towards improving productivity, increasing sustainability and resilience, and helping the agriculture sector move towards achieving net zero emissions by 2050
- supporting late-stage projects which are close to market and support adoption of opportunities which will benefit farmers, growers or foresters in England

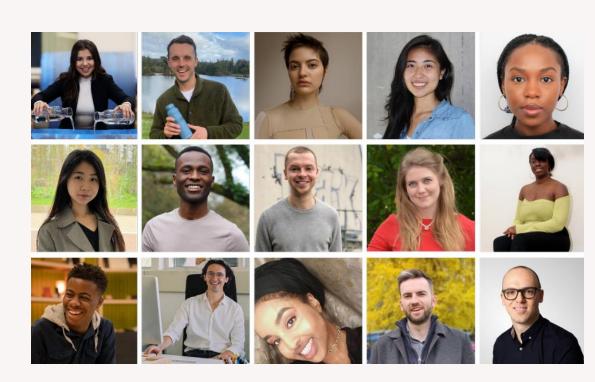


A great idea can come from anyone

Investment in innovation knows NO LIMITS!

- The greatest asset we have in the UK is the incredible and diverse talent available.
- Currently, there is a lack of diversity and underrepresentation for private investment in innovative businesses in the UK.
- There is a huge economic opportunity to breaking down the barriers to access finance:
 - Ethnic minority businesses contributed a staggering £25 billion to the UK economy
 - Advancing female entrepreneurship represents a £250 billion opportunity for the UK economy
- Diversity in businesses contributes to enhanced performance and commercial success.
- We want to unlock the power of untapped talent and businesses through the launch of No Limits.







What can you do to maximise the opportunity of this untapped potential?

Lets work together!

Investor partners





Investor partners

Application through the Innovation Funding Service to demonstrate:

- credibility as an investor strategy and track record
- capacity for investment overall and in relation to the programme
- capability as an investor approach and team
- commitment strategic alignment with the programme and how it will be impacted by being part of the programme
- your approach to equality, diversity and inclusion
- financial standing information on financial position, assets under management and regulatory status

Assessment and financial due diligence, depending on prior engagement and 'accreditation' through investment from BBB or similar

Investor selection panel will decide whether to onboard as an investor partner, which may include an interview

Application process opened 29th August and closes 20th September 2023





Investor partners

What sort of investors do we partner with?

- Venture capital
- Corporate VC
- UK-based... International... Regional
- Specialists, deep tech, sector specific and generalist
- Financial investors, strategic investors, impact investors, charities

What sort of investments do they make?

- Equity
- Quasi-equity (convertible loan notes)

What sort of stage of investment?

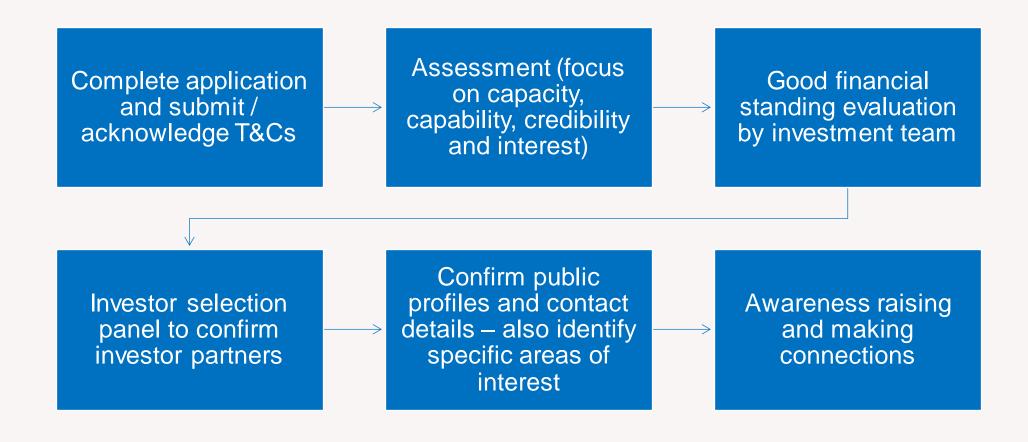
- Seed / post seed
- Pre-series A / Series A
- Leading or significant role in syndicate

"Angel investor partners"

- An organisation that can represent angels
- Brings investment capacity from one or more angel groups
- Manages the alignment in our process with the SME
- We may cover appropriate costs directly related to administration in this partnership programme



Investor selection process





SME funding opportunities





SME Projects - eligibility and funding

Research category	Project size	Grant available (as a % of total project costs)	Project duration	Aligned investment
Feasibility study	£50K to £300K	70%	6 to 12 months	The investment must be at least equal to the grant funding
Industrial research	£100K to £1M	70%	6 to 24 months	The investment must be at least equal to the grant funding
Experimental development	£250K to £2M*	45%	12 to 24 months	The investment must be at least twice the grant funding

Research category definitions



^{*} Novel low emission production systems specific funding opportunity projects may be up to £3m

Expression of interest

We want SMEs to engage with investors before submitting a project application

This will help ensure that the project is eligible and in scope and that the business has a reasonable likelihood of securing investment

Investor partner to submit expression of interest:

- Outline R&D project description from SME
- Fit with Future Economy scope and specific areas of focus
- Project costs and grant request (based on category of R&D)
- Amount of investment sought
- Expected investment structure / role of investor partner
- Additionality of investment
- Traction in investment process



Funding decisions

What are we looking for:

- a high quality application within our future economy focus areas
- confirmation that the grant award is accelerating the investment (additionality)
- likelihood of the investment completing (traction)

The additionality and traction are determined principally from the information provided in the expression of interest. This information is confirmed with the investor prior to the funding decision.

Applications below the innovation project quality threshold will not go to funders panel.

Funding decisions will be made on a portfolio basis

We would normally expect a deal to complete within 3 months of the funders panel.



Additionality and traction

Additionality factors

- Investment amount vs grant
- Existing portfolio company
- Proportion of investment from investor partner
- Diversity
- Region
- Alignment to specified areas of focus

Traction factors

- Stage of completion
- Level of commitment
- Level of support
- Number of investors involved



Investment confirmation and project start

Grant confirmation activities

Project setup

Monitoring officer

Grant offer letter sent to company



Investment activities

Investor and company complete their investment

Confirmation

Company confirms conditions of the grant Investor confirms the investment (meets aligned investment conditions)

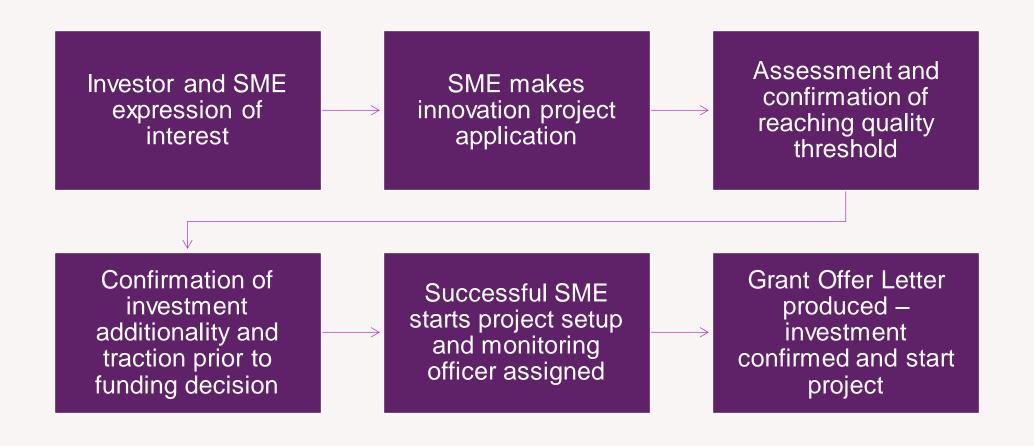


Project starts

Regular monitoring Quarterly claims



SME application process

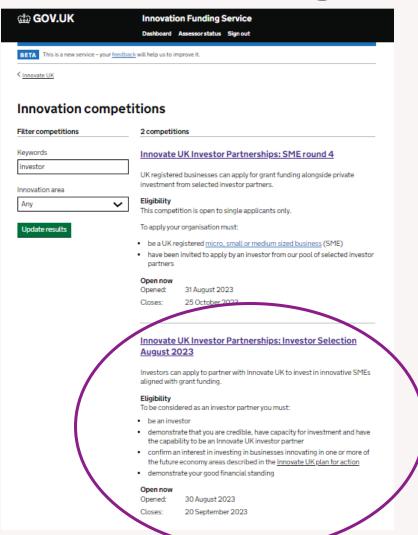




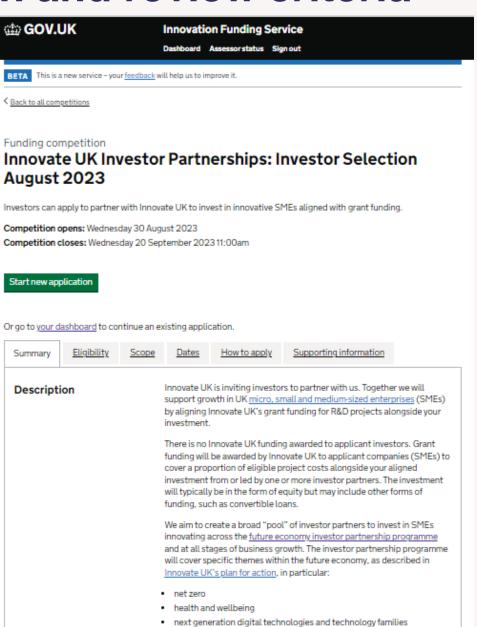


Applying through the Innovation Funding Service (IFS)

Search for a funding competition and review criteria







Lead Applicant: create an account

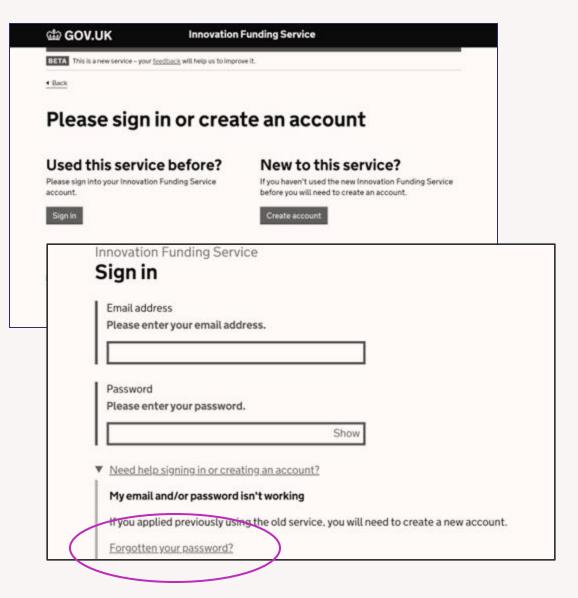
The lead applicant must create an account:

UK registered businesses

Use Companies House lookup as it speeds up our checks by providing your company number. You are unable to enter this at a later date.

d GOV.UK	Innovation Funding Service	
BETA This is a new service - yo	our <u>feedback</u> will help us to improve it.	
4 Back		
Create your accoun	t	
Your organ	isation	
Your organisation mu	at be UK based to receive funding from Innovate UK	
Business		
Find your organisation on C Enter your organisation nam		
nomensa	Search	





Investor Details

- Application Team You can invite colleagues from your own organisation to help you complete your application
- Application Details Enter the name of your investment firm (or equivalent), the date when you
 would be able to make your first investment and the period (up to 2 years) during which you wish to
 be an investor partner
- Equality, Diversity and Inclusion survey You must complete the survey about your investment firm through the link as part of your application
- Investor Summary Short summary of your organisation, how you invest, your regulatory status, your investment approach, the types of businesses you invest in and the size of your typical investments
- Public Description Provide a description that we can use to promote you as an investor partner and enable SMEs to contact you. SMEs will be encouraged to identify and contact suitable investors from the pool during their application process



Application Questions

Application	Appendix	
Question 1	Your financial standing (not scored)	Yes – mandatory
Question 2	Your approach to equality, diversity and inclusion (not scored)	Yes - optional
Question 2	Your credibility as an investor	Yes – optional
Question 3	Your capacity for investment	Yes – optional
Question 4	Your capability as an investor partner	Yes – optional
Question 5	Your alignment to the future economy investor partnership programme	Yes – optional

Detailed guidance available on IFS

Terms and conditions

You are agreeing to these by submitting your application.

Investor Partnerships terms and conditions



Application Questions

- Your financial standing Provide information about your financial position, your assets under management, your regulatory status and any investment from public funds (e.g. British Business Bank).
- Your approach to equality, diversity and inclusion Describe how you encourage diversity within your management team and portfolio companies
- Your credibility as an investor Describe your investment strategy, how you add value to your portfolio companies, how you encourage equality, diversity and inclusion and how you deliver growth.
- Your capacity for investment Describe the size and deployment of your investment capital and the capital available for aligned and follow-on investment relating to this investor partnership programme.
- Your capability as an investor Describe your approach to investing, decision making and governance. Provide details of your team. Describe your approach to managing your portfolio.
- Your alignment to the future economy investor partnerships programme Explain how your investment strategy and portfolio align with the Innovate UK plan for action and future economy scope. Describe how your investment strategy may change as a result of the investor partnership programme. Describe the future economy areas that are of particular interest to you.

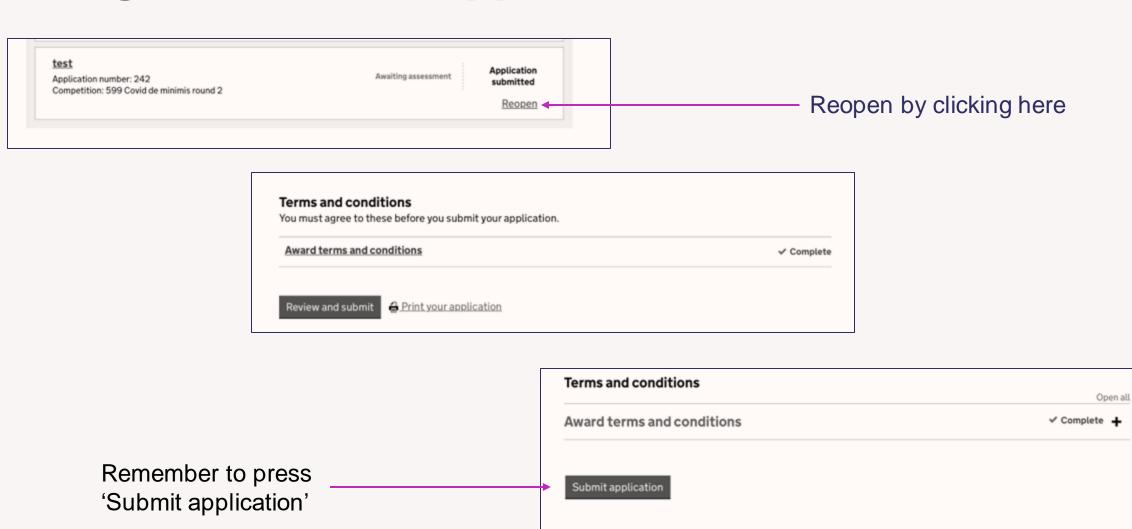


Submitting your application





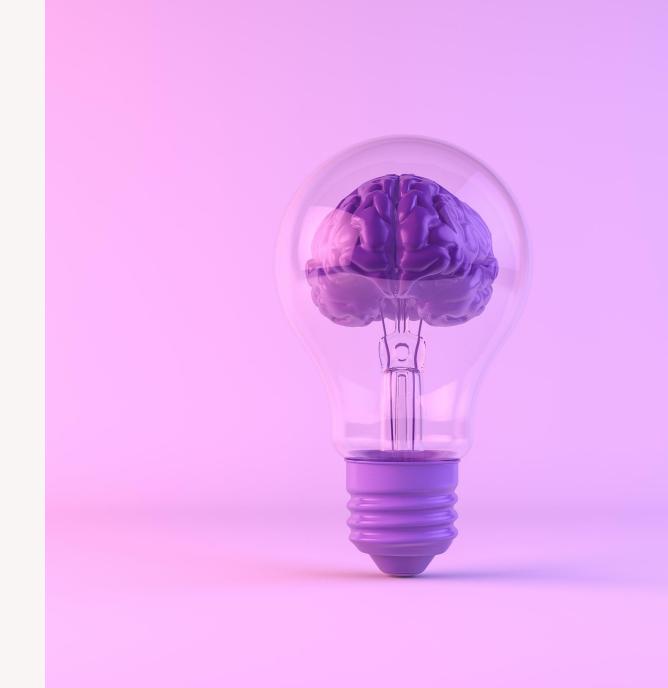
Editing a submitted application



Need help with this service? Contact us



Assessment and investor selection





Our assessment and investor selection process

All investor selection decisions are made by an investor selection panel. The panel is made up of senior members of our investment and future economy teams, with an independent chair. Independent expert members may be invited where appropriate.

Application questions from new investor partners will be independently assessed by assessors drawn from a pool of experts with investment experience and expertise.

The financial standing of all applicants will be evaluated by our investment team. We will take account of investment received from public sector organisations (e.g. British Business Bank) as an indicator of previous due diligence.

Assessors are unable to contact you regarding your application content. Therefore, your application should contain:

- a justification for your alignment with the investor partnership programme
- clear and concise answers
- the right amount of information
- no assumptions

We recommend you review the competition brief and guidance for help.



Interviews

The investor selection panel may invite you to interview. This will be to seek clarification to enable the panel to make a selection decision.

We will inform you:

- how the interview will be arranged (typically virtually for convenience)
- how many people may attend the interview
- how long your presentation should last (typically 10 minutes)
- how long a Q&A session, led by members of the panel, will last (typically 20 minutes)
- how you should provide presentations and presenters' names ahead of the interview



Q&A





Contact

Customer Support Services

0300 321 4357 (Monday - Friday 9-5pm)

support@iuk.ukri.org

UKRI Website:

https://www.ukri.org/what-we-do/our-main-funds-and-areas-of-support/browse-our-areas-of-investment-and-support/investor-partnerships-future-economy-programme/

Innovate UK KTN Website:

https://iuk.ktn-uk.org/programme/investor-partnerships-future-economy/











Thank You







