

Fast Followers Competition Briefing Q&A

26th January 2023

Thank you for joining the Fast Followers Competition Briefing, if you were unable to join the call, the recoding is available here - <https://iuk.ktn-uk.org/events/innovate-uks-net-zero-living-programme-fast-followers-competition-briefing/>

Please find the Q&A for this webinar, the questions have been collated into the following themes:

- Page 1. Pioneer Places
- Page 2. Fast Followers Process
- Page 3. Eligibility
- Page 4. Collaborators / Partners
- Page 6. Definition - Technical Barriers & Innovation
- Page 6. Project Type
- Page 9. The Role
- Page 11. Cohort

	Question	Answer
Pioneer Places	<p>Hi, Is that right that if you have been successful with Pioneer Places that you cannot apply for this one? I did not read that on the overview.</p> <p>We are a junior partner on a successful Pioneer Places project. Can we apply to this FF please?</p> <p>Is that true for consortium partners in Pioneer places too?</p> <p>Does this also apply when you are a partner in a successful Pioneer Places bid (rather than the lead organisation?)</p> <p>We were successful on Phase 1, but are we able to apply for this within a consortium? So we wouldn't be the lead applicant but if successful we would share a cross-authority resource?</p> <p>Can unsuccessful pioneering places projects be amended and submitted for fast followers? I notice in the guidance that these cannot be re-submitted bids - but was wondering about amended projects?</p> <p>Can cities who were Pioneer Places apply?</p>	<p>Yes - that is correct. If your local authority has been offered funding through Pioneer Places then you will not be eligible for funding through Fast Followers as well. This applies if you are a collaborative partner or a lead.</p> <p>If you were unsuccessful with your Pioneer application then you are able to apply for Fast Followers.</p>

	<p>Can unsuccessful pioneering places projects be amended and submitted for fast followers? I notice in the guidance that these cannot be resubmitted bids - but was wondering about amended projects?</p> <p>If you were unsuccessful pioneer places can you include same scope amended incorporating feedback as part of a Fast Followers bid?</p> <p>Please can you confirm if a LA is eligible to apply if it is involved in a successful Pioneer Place bid, but is not the lead partner</p> <p>Will this principle of ineligibility continue across other elements of the wider funding, i.e. you won this so you can't apply for that?</p>	
	<p>We were successful in Pioneering Places. As of April this year, we will be part of a new authority as we are undergoing local government reorganisation. The other authorities did not apply. Can we still apply for Fast Followers as a new authority?</p>	<p>If you will be receiving funding from the Pioneers competition then you are not able to also receive funding from Fast Followers. The aim of Fast Followers is to support those places who are maybe not so far in their net zero journey as Pioneers and as such a place could not be both a Pioneer and a Fast Follower. We are wanting to fund as many places as we can to help as many as possible to accelerate their progress towards net zero. You can join a collaboration as an unfunded partner.</p>
	<p>If you have been successful in receiving funding from pioneer places, can you still support an application e.g. districts?</p> <p>If you're successful as a lead in Pioneer, can you apply to Fast as a non-lead partner?</p>	<p>Yes, you could be an unfunded partner.</p>
	<p>Could you please clarify... when you say it needs to be a new project, can you therefore not include a project within a previous unsuccessful application for funding even if it meets the criteria for this funding?</p>	<p>You cannot resubmit a previous application. If you have a project with amendments tailored to this competition then it can be used.</p>
	<p>Where can we find details of pioneer winners</p> <p>Can you confirm the 6 successful Pioneer Places please? Couldn't find anything on the internet</p> <p>Where can we find details of pioneer winners</p>	<p>Successful phase 1 pioneers will be announced in approximately 2 weeks.</p> <p>They haven't been announced yet. Projects have been notified but have not yet been publicly declared.</p>
Fast Followers	<p>How many grants will be awarded in total?</p>	<p>Up to 20 places will be awarded up to £300k each.</p>
	<p>Would we be scored lower if we don't have a very large climate team? It would benefit us massively to have more staffing resource but sometimes having limited resource goes against us in these types of applications which feels a bit contrary to the point of the funding.</p>	<p>No - the current size and capability of your team is not assessed. Our assessment is based on the strength of your responses to the application questions.</p>

	<p>Could you remind me of the timelines ie when is the application deadline, when would we hear, when does the Officer need to be in post (if we recruit but they have 3 month notice can we apply for approval for this)</p>	<p>Competition closes on 1st March.</p> <p>You will receive notification mid-late April and projects start 1st July.</p> <p>You will need to have an officer in role to participate in the programme by 1st July.</p>
	<p>Can the fund be used to cover costs of infrastructure - in our case, renewable energy installations on schools which are participating in a big engagement on climate action</p>	<p>No, but if you need to cover the costs to enable your Fast Followers project, then it may be considered. Please email support@iuk.ukri.org for further clarification of your project.</p>
Eligibility	<p>Can the LA include a Combined Authority so a CA can apply?</p> <p>Does 'local authority' include combined authorities?</p> <p>Please can you define local authority (does that include combined and regional)?</p> <p>Can LA collaborate with non LA such as universities or FE/HE?</p> <p>Can universities be a partner please?</p> <p>Grateful if you can confirm that includes regional (Greater London Authority)? It wasn't clear to me in the brief. Thanks</p> <p>I understand that local and combined authorities can apply for this? Can I just check that regional authorities would fit that criteria (specifically Greater London Authority)? Thank you</p>	<p>Yes - you would be eligible to apply as a Combined Authority.</p> <p>Yes- the brief sets out the definition of Local Authority we are using in full: The definition includes, county councils, district councils, unitary authorities, metropolitan districts and London boroughs. Regional collaborations coordinated through bodies such as combined authorities are also eligible. Parish councils, community councils and town councils are not eligible to apply as a lead but can be a collaborative partner.</p>
	<p>Do we as a local transport authority (TfGM) qualify as a local authority under the scheme?</p>	<p>No. The definition includes, county councils, district councils, unitary authorities, metropolitan districts and London boroughs. Regional collaborations coordinated through bodies such as combined authorities are also eligible. Parish councils, community councils and town councils are not eligible to apply as a lead but can be a collaborative partner.</p>
	<p>Do we have to have a research organisation?</p> <p>Is this applicable to the fast followers programme? To involve research organisations?</p> <p>For research institutions, is this 100% of FEC?</p> <p>I assume a university can be a partner organisation?</p> <p>Do we have to have an academic / university partner on board?</p>	<p>Local Authorities are classified as Research Organisations for the purposes of our grant funding. If the part of the Local Authority is a commercial entity rather than a public authority then they would need to apply the match funding rates.</p>

	<p>Do we need to marry up with a university and do a full research project? Or can the project be run by the local council if we show that we have run projects before and gained learning from these activities.?</p> <p>Are Local Authorities 100% funded as a 'research organisation' or are they treated as businesses?</p>	
	<p>Could Net Zero Hubs bid/be part of a consortium through their accountable bodies and partners?</p>	<p>A net zero hub could partner with local authorities if that would add value to the proposal.</p>
	<p>Does the Companies House requirement apply to Local Authorities?</p> <p>I thought this was aimed at local authorities - not companies?</p> <p>An LA won't be registered with companies house?</p>	<p>If you have collaborative partners who are businesses then they will need to supply the relevant details and provide the appropriate match funding requirements.</p>
	<p>Is this open to Scottish local authorities?</p>	<p>Yes, definitely.</p>
	<p>Is it available to local authorities in Northern Ireland?</p> <p>Are Northern Ireland councils eligible to apply?</p>	<p>Yes, definitely.</p>
Collaborators / Partners	<p>Does each partner sign up separately to the Funding Service to submit their financial information / project costs? And only the lead partner answers the application questions?</p>	<p>You will be expected upon successful notification to put in place a collaboration agreement between the partners.</p>
	<p>Do we need to formalise partnerships with an MoU or similar?</p>	
	<p>Can an existing LA Climate Action Partnership apply or would one LA partner need to lead on behalf of the Partnership?</p>	<p>A local authority would have to lead on behalf of the partnership.</p>
	<p>Sub-contractors will need to be procured - we won't be able to do this until we have been awarded funding - that is pretty standard for LAs</p>	<p>You can use sub-contractors within your project and can use the most appropriate compliant processes to engage with them.</p>
	<p>Is this about claiming funds or applying? We won't have any of this info at application stage such as subcontractors as not yet procured?</p>	<p>This is an application to claim grant funding. You will be entering a two year programme and as such you would have time to carry out your procurement.</p> <p>We would expect to see evidence of deliverability for example, use of existing frameworks; an example of when this has been done before etc.</p>
	<p>In addition to what Hillerby, Kate said above can we identify need for sub consultants/ role etc without having a specific sub consultant on board? owing to procurement</p>	<p>You need to provide confidence that your proposal is deliverable over the two years and you may wish to cross reference instances where you have delivered.</p>
	<p>So who do innovate anticipate delivering the project LA or businesses? Businesses very unlikely to be on board at time of application as LAs need to procure.</p>	<p>That is for you as an applicant to decide depending on your project scope. Please note that we require a collaboration agreement to be put in place following notification of a successful application between any collaborative</p>

	partners. Collaborative partners receive payment directly from Innovate UK. Subcontractors would receive payment from the contracting partner.
do we have to have 2 collaborators receiving grant?	No, a Local Authority could be the sole recipient of funding.
If we work with another authority, is the limit still £330k?	The limit is £300k regardless of the number of collaborators.
what if you are a new team and no previous project delivered as that team, but can demonstrate great achievements before forming the team??	We are seeking evidence of a commitment to learning and innovation. It is for the applicant to decide on the most appropriate example.
Is there particular benefit in an area focus? - ie, if we collaborate with neighbouring authorities is that more valuable than collaboration with geographically disparate partners?	There should be mutual benefit to any collaboration. Where there is a collaboration then it would be prudent to include your rationale within your applications.
EDGE does not support local authorities, only SMEs	You may have SMEs as collaborative partners who may wish to utilise EDGE services.
Will any assessors be drawn from local authority background - academia generally don't understand how local authorities work - I have been involved in a lot of programmes with universities and there is always a period of acclimatisation involved. Yes - business and academia experts assessing local authority projects - Their drivers are completely different to LA policy drivers	We have a wide pool of assessors from a variety of backgrounds that we use. Each application is assessed by 5 assessors to provide an average score and reduce bias. We will then review any outliers during a quality check.
Send all the details of people we can talk to during the drafting of an application I am still not too clear of what we can or can't bid for that surely is the most important thing!	There will be a number of surgery sessions for people to discuss queries with the team. You can also email any queries to support@iuk.ukri.org .
I heard in the previous briefing that 2 collaborators had to receive funding	No, sole applicants are accepted.

<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Definition - Technical Barriers & Innovation</p>	<p>Clarification of what you term 'non-technical' would be helpful. If technology solution is available elsewhere in country for e.g. but need support to bring that tech to your area?</p> <p>Please can you define non-technical barriers in more detail</p> <p>Non-technical barrier please explain this a bit further as there will be some technical responsibility such as data seems often to be a barrier therefore this person who need to have some idea of this and technical resolutions</p> <p>really need clarification of what we mean by Non-technical</p> <p>Non tech barriers explanation please</p> <p>Clarification on non-technical barriers</p> <p>The YouTube video doesn't really nail the "what's a non tech barrier?" question...</p> <p>Yes the video is a bit bland. And broad</p> <p>Looked at the video. agree with other comments. Could we have some illustrative projects real or fictitious examples of what you have in mind would be helpful</p> <p>Let's hope we get some more info on non-technical - as funding and lack of contractors to install measures seen quite technical to me / otherwise its early adopters etc..</p> <p>To be quite honest this has been very confusing - wouldn't it be better to focus on what projects would fit into the category</p> <p>Can you give some examples of non-technical barriers please?</p> <p>Does UKRI have a standard definition for 'innovative' e.g. what if something is already being explored in other LA? Scope states 'alternative approaches'.</p>	<p>The focus of the programme is not about new technical solutions but is more about unlocking the £bn's opportunities from overcoming and addressing non-technical systemic barriers. Our research to date reveals four key areas to be addressed. These non-technical barriers need to be addressed by both local authorities and businesses in order to successfully accelerate the transition to net zero.</p> <div data-bbox="1254 462 1747 957"> </div> <p>Our research and engagement has revealed:</p> <ul style="list-style-type: none"> • Project pipelines often don't pass finance investibility • Net Zero funding pots are piecemeal and unpredictable • Technical & finance assistance often needed • Procurement issues • Lack of clarity on accountability & leadership • Markets regulated for national structures • Social benefits not recognised in market structures • Design skills missing in product development • Testing with users difficult in real markets • Future user-needs poorly understood • Lack of open data and interoperability • Business language can appear risky • Clarity of net zero benefits of solutions • Business models prohibitive to scale up
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Project Type</p>	<p>the second £150K - is that to remove the non-technical barriers, or to create a report saying how to remove them?</p> <p>Can this be used to instigate local delivery in the formation of community groups?</p> <p>If you already have a project started but need funding and support does that meet the criteria</p>	<p>The project should be focussing on the removal of non-technical barriers to accelerate delivery. It should be a practical application and not a report.</p> <p>Yes.</p> <p>Yes, you can use existing projects if you believe that your project would</p>

Could the project be one we have already begun or applied for? I am specifically thinking of the SHDF or Energiesprong programme, but there could be others.	benefit from focussing on removing non-technical barriers and can maximise the potential learning from the programme.
My proposal is likely to be involving a major national environmental body and neighbouring authorities could two authorities bid for a larger collaborative project involving a number of local authorities? Can any funding go to strategic partners?	Each application can only be up to £300k of grant funding regardless of the number of collaborative partners. Your project can have any number of partners but please be aware that if they are not an RO then they would need to provide match funding.
If we are talking about a whole systems approach, can the funding include climate adaptation engagement? Under a whole systems approach can Climate Adaptation engagement and innovation be eligible?	Yes.
Would looking at the non-technical barriers for a Local Area Energy Plan be applicable for this programme?	Yes.
When you talk about a Project, would you allow a period of action planning and delivery or are you looking for oven ready delivery projects Do you need detailed costings for the project part of the funding in the application	We will accept projects at any stage including wholesale net zero programme reviews. Yes, we need to see your best cost estimates that are realistic for the type and scale of project that you are proposing.
If the programme is supposed to be citizen led how can we determine the project at this stage..?	It does not have to be citizen led. The project should be something that you are currently looking to do and would benefit from reviewing alternative approaches to overcoming non-technical barriers.
Do you have to focus on a single project or could the officer being looking to address a number of priorities identified that require innovation from Roadmap study for example	It does not have to be a single project. A programme or roadmap review would be in scope.
What kind of feasibility studies you envisage? What would be the outputs?	It might not be a feasibility study. You may be delivering a project. You would need to demonstrate an innovative approach to overcoming non-technical barriers is being taken eg a new procurement method; new engagement techniques; different use of data.
Are visualization and planning exercises relevant to the scope?	I would need to understand a bit more context around this. Please either join a surgery session (dates will be sent in the post event email) or drop a message to support@iuk.ukri.org.
As an LA we have a number of partners, public, private and academic that could contribute - do we have to name definite partners or would it be better to leave open to allow the project to evolve?	I'm afraid that will be for you to consider. You may wish to consider that if you have a degree of certainty and elements of your project that won't change then it is worth identifying your collaborators at the application stage. If you don't have partners engaged sufficiently at this stage then maybe you would not feel ready to name them at this stage? This will be very specific for every applicant.

<p>Will collaborators be contracted with Innovate UK or with the Lead Local Authority - will they be claiming funding direct from Innovate UK or from the lead authority.</p>	<p>Collaborative partners receive their payments directly from Innovate UK. A collaboration agreement is expected to be put in place between notification and project start between the parties.</p>
<p>We claim standard % for on-costs - would you accept that?</p> <p>We are very unlikely to have detailed information about these costs at the application stage. It will be estimates. Is that acceptable?</p> <p>Is detailed project costing required for staff costs and programme costs?</p> <p>As we will need to estimate costs and won't have firm quotes etc, how strictly will you monitor the fund spending to the proposal?</p> <p>Can the Project fund be capital AND revenue?</p> <p>For the project funding, given that we want this to develop from the learning in this programme, how much detail particularly on costs do you need in the application?</p>	<p>There will be a monitoring officers for each project, and there will be understanding of these sort of questions and evolving needs through the programme.</p> <p>Please refer to our guidance on eligible costs.</p> <p>Detailed costings are required to be submitted with reasonable assumptions made where relevant. The costs will be reviewed alongside your proposals to ensure that they look realistic and proportionate for the volume and scale of work that you are proposing.</p>
<p>This feels very complicated for a project that is just an idea - how are we supposed to know these if the project hasn't started yet?</p>	<p>We are anticipating that you already have a number of potential net zero projects that you would choose from and consider how the potential benefit from the funding and programme would enhance your approach and outcomes. It is key that we can both assess your application and also baseline any starting points.</p>
<p>How important is statistical validation or academic assessment of projects?</p>	<p>This is not a particular focus for this competition as a whole however if it is relevant to the success of your project then you should consider this.</p>
<p>Will it only fund research/feasibility projects?</p>	<p>No. If you have a particular project in mind, please email support@iuk.ukri.org to get further clarification.</p>
<p>Can we have a project that is internal to the council or does it have to be a community project</p>	<p>It should be a project that supports your journey to net zero, so could be either or both.</p>
<p>Is this designed for community schemes or local authority estate? If we have already had desktop or site surveys done (through PSDS heat decarb), and we need someone to evaluate these and take forward any potential projects – does this fit the criteria?? OR is this role supposed to be the one that carries out these studies?</p>	<p>the officer role should not be assigned to BAU activities and should be focussed on how to bring programme learnings into your organisation and drive innovation into your net zero programmes.</p>
<p>Would providing climate related training to various stakeholders and citizens in a county/area be eligible if it helps encourage more action?</p> <p>Would a Net Zero business support delivery project be in scope? e.g. can we develop a training programme for LA staff across all depts for a number of councils in a subregion in partnership body to establish a new accredited standard that can be used by local authorities across the UK.</p>	<p>Yes, you will need to demonstrate how the proposed projects (your suggestion) can address the non-technical barriers to reach net zero.</p> <p>Please also consider the level of innovation for this suggestion, as there are existing support options for training programmes.</p>

	A massive barrier is the inability to access grid connections for our renewable energy generation, energy storage and electric charging infrastructure - can we use the funding for a collaboration with DNOs to improve the local grid connectivity?	Yes, this is a good example of a non-technical barriers. You may wish to consider other stakeholder who may need to be engaged to overcome this challenge.
	When you say it's not about technology or infrastructure projects, could it be about barriers to capacity in using such technology, or about clarity to the development industry on how it could be best used?	Yes.
	So only applications based on an existing project can be submitted? No new projects Does it have to be a net zero project that you have delivered for Q3 and does the project have to be fully complete?	There are two different questions on the application form - one is about evidence from an existing project (question 3) and the other (question 5) is a proposal for how you would invest up to £150k of grant funding to overcome non-technical barriers to deliver a net zero project or programme more effectively. This proposed project could be new or existing.
The Role	<p>A recruitment process takes several months as we will have to draw up a person spec and job description. Does a staff member have to be in place before start of project? what if the recruitment process takes longer?</p> <p>When are the officers expected to be in post by?</p> <p>Is that a realistic recruitment timeline? Most notice periods we've encountered recently have been 3 months</p> <p>Recruitment is a huge challenge currently and 1st July seems a difficult timeline if successful</p> <p>If you are unable to recruit during that period, what are the consequences?</p> <p>Does the recruitment need to be a full recruitment, or could we do an internal applicants only recruitment to upskill current staff? I can't see any other way we would be able to have someone in post, as most people working in this sector will have 2-3 month notice periods.</p> <p>The recruitment timeline is fairly short for LA recruitment processes. Can there be some flexibility there?</p>	<p>An officer must be in place by 1st July who is committed to participating within the programme. We expect applicants to explain the recruitment plan, ensuring the officer is in post but we also understand that things may change and would expect the applicants to notify us of any issues ASAP.</p> <p>You will need to consider your options as part of the requirements for this competition.</p>
	<p>Would you cover costs of an existing post?</p> <p>Are existing posts in scope please and can you define non-technical</p> <p>Does this mean existing positions are in scope?</p> <p>Would it be acceptable to plan on an internal candidates only recruitment? As one of our ambitions is to upskill our existing staff members.</p>	<p>It is for you to decide how best to fill the role. We will be assessing how deliverable your proposal is.</p> <p>But please note, that the role needs to be committed to and cannot be used for business as usual activities but should be focussed on how to apply the outputs of the programme.</p>

<p>Is a secondment appropriate to fill the role?</p>	
<p>Can you provide a sample job description and person specification for the Net Zero Innovation and Delivery officer?</p> <p>It would be very helpful to have a job spec draft, even if we collaborated on writing up a basic template</p> <p>What are you doing to support recruitment of what is a a set of skills and experience in limited supply and we are advertising for 20 across the UK</p>	<p>We will not be providing a specification for the role as we do not know all the details of the responsibilities that they may have. We will be happy to work with the successful applicants to ensure that it covers the programme needs.</p>
<p>What is expected grade / salary of officer to be recruited?</p> <p>What qualifications are required of the project officer by Innovate UK?</p>	<p>There is not expected grade, as it's up to the applicants to determine according to what they want the role to deliver within their organisation.</p>
<p>Pease can you explain what the resource requirements are for participation.</p> <p>What are the time commitments /who would be expected to attend the support, quarterly sessions etc?</p> <p>If successful can other officers attend the learning? Where will the learning be - assume we have to cover travel and subsistence within bid?</p>	<p>We would expect that up to 50% of time will be involved in programme activity including monthly cohort meetings; quarterly face to face events, training module attendance, mentoring, accessing programme resources and disseminating information back to the organisation.</p> <p>We will be ensuring that all resources are available to all local authorities. The locations of events will be determined as we understand the shape of the cohort but we anticipate that they will be distributed across the UK.</p>
<p>Could some of the funding be used to also recruit apprenticeships that support the Officer?</p> <p>Can we utilise the Apprenticeship scheme that exists already? Can we link this to Apprenticeship schemes?</p> <p>Can we use an agency /interim worker?</p>	<p>Yes, if you believe that this will drive skills, capability and innovative approaches to delivering net zero then yes. We will be assessing how deliverable your proposal is.</p> <p>But please note, that the role needs to be committed to and cannot be used for business as usual activities but should be focussed on how to apply the outputs of the programme.</p>
<p>How do we make sure we don't lose the knowledge when the post expires?</p> <p>How do we ensure the knowledge isn't lost after the 2 year time period</p>	<p>This is part of the application process and a deliverable expected at the end of the two years.</p> <p>We are looking for you to reassure us that you have mechanisms in place to maintain knowledge.</p>
<p>Are you saying that the post holder should expect to be working full time on this programme?</p> <p>Am I understanding correctly that 50% of the fund will go to the new officer and 50% to the projects they'll be working on, i.e. purchasing data/contractors etc?</p>	<p>We anticipate that they will spend around 50% of their time participating in programme activities.</p>

	<p>To confirm - is the split 50% working on the project in the borough and then 50% participating more widely in the wider programme?</p> <p>Is there a draft schedule of the Officers requirements to this scheme so that this can be factored in ?</p>	
	<p>Could the post be 2 part-time positions, if appropriate for the activity ie delivery across a large area such as a region. Equivalent 1 FTE.</p> <p>Can the budget for the officer post be split over more than one appointment? say an officer working part time for a local authority and one working part time for a university?</p> <p>Can officers be a job share</p> <p>Can we only employ one officer for this project, or multiple?</p>	<p>Yes, if you believe that this will drive skills, capability and innovative approaches to delivering net zero then yes.</p> <p>But please note, that the role/s need to be committed to and cannot be used for business as usual activities but should be focussed on how to apply the outputs of the programme.</p>
	<p>Can we claim costs for projects other than the Net Zero Innovation project officer?</p> <p>Can we include the resource cost of the supervisor (existing staff) who is managing this new officer?</p>	<p>Yes, could we include line management costs for the officer, for example?</p> <p>The funding is there to support the resource - that will be the time needed of the post itself, but could also include other resource costs of supporting that post and enabling it to be performed most effectively to develop net zero capabilities.</p>
	<p>Can you please confirm... when is the funding available and when does the Project officer need to be in place... when does the project start and finish</p>	<p>The project will start on the 1st July and funding is claimed quarterly in arrears and will end on the 30th June 2025</p>
Cohort	<p>Where would face to face be - ie we are in Scotland so travel costs impacts</p> <p>How can we calculate meetings face to face etc if we do not fully understand the criteria</p> <p>Similarly - how we calculate travel and accommodation if we don't know where the meetings are located</p> <p>How would we factor in quarterly in person meetings if we are unaware of the location. This would impact our application</p> <p>How would you advise us to equate travel costs and subsistence for the Net Zero Innovation and Delivery Officer when their commitments to the Future Ready Support scheme hasn't been made clear.</p>	<p>Exactly right. A concern for me would be costs to travel from Northern Ireland and how this possibly could be predicted at application stage! We will determine the locations once we have the cohort in place and will rotate events around the UK. We will be looking for you to make reasonable assumptions around costs and budgets</p> <p>You will have to make an informed estimate, knowing the broad shape of the programme - which will, of necessity, need to be flexible and responsive to the cohorts needs as we see how they emerge. But if you want to pick this up in more detail afterwards, please get in touch.</p>
	<p>Can other staff (not the dedicated role) attend and benefit from the meetings / training too?</p> <p>Will the new post's line manager be able to attend the events and training from the Innovate programme?</p>	<p>We will be making all resources available to all local authorities. Where there is opportunity for larger groups then we will make that available.</p>

